

MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

Ronald Reagan Building
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COMMISSIONERS PRESENT:

GAIL R. WILENSKY, Ph.D., Chair
JOSEPH P. NEWHOUSE, Ph.D., Vice Chair
BEA BRAUN, M.D.
SPENCER JOHNSON
PETER KEMPER, Ph.D.
JUDITH R. LAVE, Ph.D.
HUGH W. LONG, Ph.D.
FLOYD D. LOOP, M.D.
JANET G. NEWPORT
CAROL RAPHAEL
ALICE ROSENBLATT
JOHN W. ROWE, M.D.
GERALD M. SHEA
MARY K. WAKEFIELD, Ph.D.

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1 P R O C E E D I N G S

2 DR. NEWHOUSE: Could we get started? We have a
3 lot to do today. Gail is on her way in. We'll start with
4 Anne Mutti talking about prescription drugs and the Medicare
5 population.

6 MS. MUTTI: I would just direction your attention
7 to Tab F for a couple of the proposed outline and workplan
8 for the chapter that we're suggesting for the June report.
9 What I was planning to do was to walk through the outline
10 and present some initial data that serves as an introduction
11 to the issue and an example of the type of analysis that
12 we're proposing in a series of about eight slides
13 intermingled in the discussion of the outline. Then by the
14 end of the presentation and our hour here, or however much
15 time we have, I'm hoping to get a sense from the Commission
16 as to how you would like us to proceed.

17 I have here with me Roland McDevitt, who is the
18 director of health research for Watson Wyatt Worldwide,
19 which is a benefits consulting firm. They have helped but
20 together the slides for us. And while I will be doing the
21 presentation, for logistical ease, he is here to answer any
22 questions that you might have and provide more information.

1 Overall, this workplan is intended to produce an
2 analytic, objective piece that presents background data and
3 identifies some of the policy questions that should be
4 considered when assessing various options to expanding
5 prescription drug coverage to the Medicare population. This
6 outlines assumes the Commission will not make
7 recommendations on this issue at this time.

8 As part of the introduction we would note the
9 reasons why MedPAC would be considering this issue now.
10 Staff would suggest that those reasons include that we've
11 gotten several requests from congressional staff for
12 technical support on this issue. It does build on earlier
13 work that we've done both in beneficiary liability issues as
14 well as the range of coverage that's provided in the
15 Medicare+Choice plan. Then also while the timing of any
16 consideration or action on this issue may be questionable,
17 it certainly could help the Commission at this point to just
18 have an introduction and some initial consideration on the
19 issue.

20 The next part of the outline which is Section
21 number 2 is where we propose that staff produce, through
22 either our own original research or through collecting

1 research from other sources that's available out there, a
2 range of data on beneficiary spending for prescription
3 drugs, available insurance coverage, and trends in both
4 those areas, both coverage and spending. It also proposes
5 exploring issues such as the substitution between drugs and
6 other medical services, the impact of lack of insurance on
7 access to care and compliance with doctor's orders.

8 We would also propose to look at trends in
9 employer retiree drug coverage benefit design. They're the
10 largest source of coverage right now. It might be
11 interesting to look at what they're doing in the way of
12 coverage and how they're containing costs. Lastly, we
13 thought we might provide a review of previous experience
14 with expanding coverage for the Medicare population in both
15 the catastrophic act and also the health care reform act in
16 the early '90s.

17 At this point I was hoping that we could just turn
18 to some of the slides so we could give you an idea of what
19 we were thinking of in terms of the background data. On the
20 first slide, this chart illustrates the rising cost in 1998
21 dollars of medical costs that are not paid by Medicare.
22 That means this includes expenses that were paid either out-

1 of-pocket by beneficiaries as well as by supplementary
2 insurance sources, and that would include Medicaid. This
3 chart shows that prescription drug costs are the fastest
4 rising component and have doubled in the past 10 years.

5 In 1999, Wyatt Watson estimates that the per-
6 beneficiary drug spending averages around \$1,000 per person.
7 While we haven't done estimates for the future here, even
8 using conservative estimates of prescription drug costs we
9 might think that that would even grow considerably more in
10 the next 10 years.

11 DR. LAVE: Could I ask a question about that?
12 Given that a significant proportion of Medicare
13 beneficiaries actually have drug coverage, for those people
14 who don't have coverage the average cost is going to be
15 about \$2,000? Do you have any sense for --

16 MS. MUTTI: We have a slide coming up a little
17 later that gets at the spending patterns of those with and
18 without coverage.

19 On the next slide, this is basically the same data
20 but just expressed as a percent of income. This is a
21 measure that we've used in the past to measure
22 beneficiaries' financial liability. As you can see, the

1 medical expense not paid by Medicare is rising considerably
2 faster than the mean income for the aged population,
3 especially for prescription drugs since 1988.

4 DR. NEWHOUSE: Is this averaged over persons or
5 what?

6 MR. McDEVITT: Yes, it's averaged over per capita
7 income for the post-65 population. It's the P-65 series
8 from CPS.

9 DR. NEWHOUSE: But my question is, is it averaged
10 for everybody or you took each person's percentage and then
11 averaged that?

12 MR. McDEVITT: It's basically all of the dollars
13 for drugs divided by all the dollars for income.

14 MS. MUTTI: I think there's two ways to do this
15 calculation and one results in a higher percentage. We've
16 averaged it across all persons so it ends up being a little
17 lower. You probably have seen other numbers which are
18 higher and it's just a methodological issue. Both are
19 correct.

20 MR. SHEA: Just a question on what's included in
21 the other medical.

22 MR. McDEVITT: The other medical basically is

1 normally what you'd think of as Medicare-covered services
2 that are not paid by Medicare. It also includes some
3 services that are not covered by Medicare like preventive
4 care and things of that sort. Basically what we did here is
5 we have a microsimulation model that we've developed for use
6 with employers in valuing their retiree medical plans, and
7 it's run off of a gross claim; the total dollars that are
8 generated in physician visits and other care. Then we take
9 out the Medicare component and what's left is what you see
10 here.

11 MR. SHEA: But this would include out-of-pocket
12 for covered services, right?

13 MR. McDEVITT: Yes.

14 MR. SHEA: And also Medigap insurance?

15 MR. McDEVITT: Yes.

16 MS. RAPHAEL: Does it include long term care?

17 MR. McDEVITT: No, it doesn't.

18 DR. ROWE: Does it include durably medical
19 equipment?

20 MR. McDEVITT: It basically includes all acute
21 care services and prescription drugs. So in broad terms,
22 it's things that are generally covered by Medicare and

1 prescription drugs. Prescription drugs are on the top part
2 of the bar though.

3 MS. MUTTI: On the next slide we present a
4 distribution of prescription drug spending for Medicare
5 beneficiaries based on MCBS data. As you can see in this
6 estimate about 14 percent had no prescription drug expenses
7 while about 31 percent had over \$1,000 a year with 6 percent
8 spending over \$3,000 a year.

9 DR. ROWE: Now this includes the disabled and end-
10 stage renal disease?

11 MS. MUTTI: Yes. This is total prescription drug
12 spending so it includes both out-of-pocket and insurance
13 expenses for drugs.

14 This slide discusses the national prescription
15 drug spending growth trends and factors driving that growth.
16 As you can see we present a range in the projection of the
17 growth from 10 to 18 percent for prescription drugs. I
18 would say HCFA comes in around closer to the 10 percent
19 range for the next 10 years, but we're seeing from the
20 prescription drug benefit managers that they're expecting
21 more in the 18 to 20 percent range actually.

22 Interestingly, this growth is largely due to the

1 introduction of new products and then growth in utilization
2 rather than drug price increases for existing drugs. You
3 see there's been about a 3.5 percent average annual CPI
4 increase for the market basket of prescription drugs during
5 1994 to 1999, so that's 3.5 percent of 10 to 18 percent is
6 just the increase in existing drug prices.

7 What's really driving it here is the product mix
8 and the new drugs which is driven largely by increased
9 manufacturer R&D, which has produced a lot of new drugs on
10 the market. We've seen an accelerated FDA approval process
11 that addressed both the backlog of new drugs seeking
12 approval and then also means the drugs can get to market
13 faster than they could before.

14 We're also seeing incredible investment in direct
15 consumer advertising. In a recent article that cited that
16 in 1998 pharmaceutical manufacturers spent \$1.3 billion on
17 direct consumer advertising. That was an increase of 55
18 percent over the previous year.

19 DR. ROWE: During this period of five years
20 there's been some modest increase in the average age of the
21 Medicare beneficiaries, and drug utilization is strongly
22 related to age. I suspect those 14 percent that have no

1 prescriptions are disproportionately a younger group than
2 the people who are using more. Is it possible that some
3 significant part of the increase of 10 to 18 percent is not
4 related to some of these items on the bottom of this slide
5 so much as it is just a change in the average age of the
6 Medicare beneficiary? Is your analysis corrected for that?

7 MS. MUTTI: I think that's picked up in our
8 utilization.

9 MR. McDEVITT: We've done quite a bit of looking
10 at the phenomenon of aging of the population, how it relates
11 to medical costs. Over this short period, I don't think
12 it's -- it's not a major factor. I think longer term, when
13 you start seeing the ratio of post-65 and pre-65 really
14 changing after 2010, it will be a much larger factor then.

15 MS. MUTTI: This chart identifies the sources of
16 coverage for prescription drugs now. As you can it's risk
17 HMOs, employers, Medigap, Medicaid, and all other. All
18 other includes VA coverage as well as state pharmacy
19 assistance programs. Then just for reference we've also put
20 the Medicare-only on this chart. This is using 1995 data.

21 About 65 percent of beneficiaries have coverage;
22 35 percent do not. As you can see employers were the

1 largest source in 1995 of coverage followed by Medicaid and
2 Medigap. The risk HMO bar for those with drug coverage may
3 look a little low. Again, this is '95. Enrollment has
4 increased substantially since then, so we would expect that
5 to be a little higher. But of course, sort of a
6 countervailing force is the fact that some of the risk HMOs
7 have started to curtail their coverage and imposed more cost
8 sharing. So where that line is now today we don't really
9 know.

10 Also evident from this chart is that not all
11 supplementary insurance is equally likely to cover drugs as
12 you can see. Say for example, Medigap, a lot of the people
13 who have Medigap coverage do not have drug coverage. I'd
14 also note, just in case you had any questions about
15 Medicaid, the little bar there that shows those with no drug
16 coverage is for the QMBs and SLIMBs, those low income
17 beneficiaries that do not get the drug benefits through
18 Medicaid; just their cost sharing.

19 DR. WILENSKY: Anne, is the HMO information
20 available now? I know it was obviously not in the Health
21 Affairs article, but presumably that information is
22 available from HCFA because they know whether there's drug

1 coverage.

2 MS. MUTTI: Right, and Scott will be talking about
3 that in his presentation following this one.

4 This slide, this gets to your point about spending
5 and whether you don't have coverage. As you can see you
6 tend to spend more if you have coverage. I think there are
7 several questions that we would need to look into as to what
8 causes and drives this relationship. There's several things
9 to look at; whether enrollees with poor health status might
10 seek out drug coverage and that's why they're spending more,
11 or whether it is that the mere presence of the coverage
12 means that you're going to spend more.

13 We might also want to look at issues concerning
14 the role of substitution of lower-cost drugs by those that
15 don't have insurance. They might just be substituting
16 generics and that's why they're spending less. We want to
17 look a little bit more into that kind of relationship.

18 MR. SHEA: Just a question on this slide before
19 you proceed. Does this capture all spending in each
20 category? For instance, in the employer is this those with
21 coverage, covers both the employer share and the employee
22 share?

1 MR. McDEVITT: That's the intention. It's
2 basically Medicare current beneficiary survey self-reported
3 and then it's -- there's a lot of data issues here, but
4 conceptually that's what it is.

5 MS. MUTTI: We've also looked into what we know
6 about those who have coverage and those who don't. While
7 the data does seem to vary a little bit depending on source,
8 it does seem that those people who do not --

9 DR. NEWHOUSE: Can I go back to the answer you
10 gave before. Maybe this is what you meant by the data
11 issue. But if I go and fill a prescription at the pharmacy
12 I pay \$5 or \$10 or something and the insurance plan makes up
13 the difference. Now I have no idea what the plan paid for
14 my prescription and my employer only knows, at best, what
15 they paid for a drug benefit over everybody. So how would
16 that employer payment get figured in here?

17 MR. McDEVITT: My understanding is that MCBS does
18 some corrections on things like that, and they've done a lot
19 of talking with the people at AHCPR on the MEPS survey, and
20 they've done some cross-checking on the quality of data.
21 There are some differences in the data estimates that are
22 coming from AHCPR versus MCBS, but my understanding is

1 they're doing some filling in or imputing of data that not's
2 -- where the beneficiary doesn't know the answer.

3 DR. NEWHOUSE: I presume the beneficiary would
4 almost never know the answer if the insurer paid unless it
5 was the old style indemnity plan where they got the bill and
6 then were reimbursed.

7 MR. McDEVITT: I think that's especially true
8 today. Five years ago it was a lot less true than it is
9 today.

10 DR. ROWE: On your prior slide with respect to the
11 expenses per enrollee in the Medigap you have about \$670 or
12 something like that for those who have prescription coverage
13 and less for those who don't. Is that out-of-pocket or is
14 that total including the insurer's expense?

15 MR. McDEVITT: That's total. But there's been a
16 lot of trends since 1995, too. We're really more around
17 \$1,000 today compared to then.

18 DR. ROWE: Has there been migration amongst the 10
19 Medigap policies that have different amounts of drug
20 coverage from none to \$1,000?

21 MR. McDEVITT: My understanding is that, if
22 anything it's harder to get the drug coverage today than it

1 was then.

2 DR. ROWE: Harder to buy it?

3 MR. McDEVITT: Harder to get it, yes.

4 DR. ROWE: Meaning underwriters aren't available
5 or the premium is higher?

6 MS. ROSENBLATT: Both. A lot of plans don't offer
7 it any more because the premiums have been so high. The
8 premiums are very high.

9 DR. BRAUN: The Medigap drug policies are all
10 medically underwritten, so when you need the drugs you can't
11 get a drug policy. If you were fortunate enough to have
12 gotten it before you needed drugs and while you were
13 healthy, then you have it. But if wait until you need drugs
14 then you're going to get medically underwritten out of it.

15 MR. McDEVITT: The numbers you normally see when
16 you look at Medigap premiums are driven really by people
17 that don't have those policies. There's only about one-
18 third of the people that have any drug benefit and when you
19 average those premiums in with the premiums for everybody
20 else it's down around \$1,000. But these premiums are up to
21 \$2,500; they're much higher.

22 MR. JOHNSON: I guess the '95 numbers concern me.

1 This is like the BBA all over again. If you look at what's
2 happened and what's driving prescription costs in employers,
3 for example, it's only the last two cycles of rate increases
4 for commercial health plans. For example, in Michigan Blue
5 Cross, in our own company in five years we've gone from a \$3
6 copay to a \$5 copay, to a 10, 20 headed maybe beyond that,
7 within the last five years. And within the last two years
8 now we're going to be up to 10, 20.

9 Certainly we've seen that across the board with
10 all employers in Michigan with the exception, Gerry, of the
11 unionized employees, that employers are reducing their drug
12 benefit and the cost is much higher to the employee now. In
13 fact the concept of whether Medicare drives the private
14 sector or the private sector drives Medicare, it's sort of
15 interesting, if you look at '95 data there's no comparison
16 with reality in terms of what's really going on out there in
17 the private sector with drug coverage and how that might
18 influence employers and whether or not they'd even have a
19 drug benefit for a retiree any more at all.

20 For example, our premiums would have gone up 19
21 percent. By adopting the new benefit structure, they went
22 up 9 percent. So I think this '95 data business just really

1 bothers me. I don't know what we can do about it though.

2 MR. SHEA: I think there probably are some data
3 sources available. We have an association with a project
4 called the prescription drug value project that AHA is in
5 and the AMA was in at one point I know. They're working
6 with one of the pharmaceutical benefit manager groups, I
7 think PCS, which has much more current data.

8 MS. ROSENBLATT: Gerry, I would agree. I think
9 some of the PBMs actually make their data available.
10 There's probably a cost associated with it, but it would an
11 unbelievable source of data and would give you much more
12 current data.

13 MR. McDEVITT: The reason we used this 1995 data
14 is it covers the whole population, the entire Medicare
15 population. You're right, the PBM data is very good and we
16 have access to that. But then there's questions about, how
17 is that population different from everybody else? For this
18 first cut we basically were trying to get a look at sources
19 of coverage and quality of coverage and things like that.
20 This is really just some preliminary work that we were doing
21 on it.

22 MS. MUTTI: So going on, this is just a slide that

1 compares certain characteristics of those who do not have
2 prescription drug coverage with those who do have coverage.
3 As I said, some of the data does vary a little bit, but the
4 one that we have cited here indicates that both populations
5 tend to have the same health status but they are more likely
6 to be low income -- these are people who do not have
7 coverage -- probably just right above the Medicaid income
8 eligibility line, and that they are more likely to be over
9 85 than those who do have coverage.

10 MS. ROSENBLATT: I just have one comment on this
11 slide. My experience has been that with and without drug
12 coverage do not have the same health status at all. Where
13 there's a selection like between Medigap plans you get
14 tremendous adverse selection into the plans that do have
15 drugs. So that first bullet really surprises me.

16 MS. MUTTI: Yes, that first bullet bothered us too
17 as we were looking into it because we did find different
18 data saying different things and I think it's definitely
19 something we'd like to come back to. You've got a good
20 point.

21 On the final slide here we try and do a summary of
22 the cost sharing by source of coverage. This slide shows

1 that there's considerable variation in the cost sharing by
2 the type of coverage that you have. As you can see, across
3 the top of this slide we talk about the annual premium
4 contribution. That is both medical and prescription drug
5 premiums there. Then the remainder are just the
6 prescription drug characteristics of the plan. So the
7 deductible is just for drugs, coinsurance for drugs, and
8 then the benefit maximum is mostly just for drugs.

9 What we show here is that the HMO option has a
10 relatively low average annual premium, relatively modest
11 cost sharing, but a maximum benefit of \$500 to \$1,000.
12 These plans are available to about 70 percent of
13 beneficiaries. Most of the managed care plans do have a
14 drug benefit, although as we discussed earlier, the future
15 of these plans and their benefit structure is likely to
16 change, and Scott will talk about that a little bit more
17 later.

18 The Medigap drug coverage is far more expensive on
19 average and is, I would say, overall a less generous
20 benefit. The premiums can range from \$2,000 to \$4,500 and
21 that depends on where you live and how old you are also. It
22 has deductible and a 50 percent cost sharing with a benefit

1 cap of \$1,250 to \$3,000.

2 Employer coverage generally requires a substantial
3 premium of \$500 to \$600 from beneficiaries but the benefits
4 are quite comprehensive. But again, the future of this
5 coverage is a little uncertain. It seems that fewer
6 employers are offering this type of coverage and that
7 increasingly they are putting a cap on their benefits. That
8 while for many companies it has not kicked in at this point,
9 in the future it will, which would mean that beneficiaries
10 would have to spend more out-of-pocket.

11 Lastly, we have Medicaid coverage there which is
12 relatively comprehensive. But we'd just note that in many
13 states the eligibility for Medicaid is well below 100
14 percent of poverty level so not everyone is getting the
15 coverage there.

16 DR. LAVE: Jack and I have been having a sidebar
17 conversation. The question that I have is, I had read
18 someplace that the differences in the premium for getting a
19 good Medigap policy with a prescription drug benefit
20 compared to the same benefits but not prescription drug
21 benefit, that the difference in the premium was about equal
22 to the drug benefit that you actually got. So that a person

1 actually would be just as smart not buying a drug benefit,
2 put the difference in the bank, collect a little interest
3 and they'd be better off. Now am I right or wrong about
4 that?

5 MS. MUTTI: I've read the same thing, but I don't
6 have the cite on that.

7 MR. McDEVITT: From what I've seen the premiums
8 are all over the place. It's very difficult to get a good
9 national number for this stuff because it really is locally
10 based and we don't get a good -- and they're rated
11 differently from state to state. You know, age rating and
12 not age rating, that sort of thing. So I think it's very
13 hard to generalize on that.

14 DR. ROWE: One of the other features I think
15 that's in the marketplace, as I understand it, is the
16 development of two or three-tiered drug benefits in managed
17 care plans and other places where the amount of payment on
18 the part of the beneficiary depends upon the kind of drug.
19 This is a quantitative analysis rather than a qualitative
20 analysis that we've seen. So that insulin you get or you
21 get plus a couple bucks, but Viagra you're paying yourself
22 or you're paying more for or whatever.

1 There are different kinds of categories of agents.
2 If you're willing to take a generic then it's cheaper than
3 if you have to get a brand name. I see that there, but
4 that's just generic versus brand as opposed to different
5 formulary or not, different degrees of importance, et
6 cetera.

7 Do you have anything to say about what you
8 understand to be the trends with respect to that?

9 MR. McDEVITT: Yes. There's a lot of movement to
10 a three-tier copay structure. For example, United
11 Healthcare's most popular product now has a \$10 -- I think
12 it's \$5 generic, \$10 formulary, and then \$30 for a brand
13 that's not on the formulary. Those are all drugs that are
14 in the same therapeutic substitution category. So basically
15 they're not saying that they won't cover certain drugs. But
16 if you want to have the latest drug that's been directly
17 advertised to consumers and it's not on the formulary, it's
18 going to cost a lot more.

19 I actually met yesterday with United and with
20 Cigna and Aetna the day before. United says that's been
21 very effective at holding their trend down. And I think
22 that's consistent with what we're seeing and what's driving

1 trend, it's the new sort of high tech drugs that are very
2 expensive. So if you can have the right kind of cost
3 incentives to use other drugs where you're getting rebates
4 and discounts, there is some ability to control it. But
5 it's also very uncertain. As more and more new product
6 comes out it's not clear that that's going to be effective.

7 DR. WILENSKY: Is the date from the survey of the
8 employer plans that's referenced there, is that basically
9 giving us a pretty good sense of what goes on now, so we're
10 not in as much of a bind with regard to the date issue?

11 MR. McDEVITT: Yes. The problem with all this
12 data is the variation. That's what I think is a good
13 average. But there are some employer plans where the
14 retiree pays the whole thing. There's a number where the
15 employer pays the whole thing. So on the average I think
16 it's about 30 percent that --

17 MS. ROSENBLATT: What year is the data, just to
18 follow up on what Gail is asking?

19 MR. McDEVITT: '99.

20 DR. WILENSKY: So we are getting a pretty good
21 reflection of what's going on as best you can tell now?

22 MR. McDEVITT: Yes.

1 MS. ROSENBLATT: But I think even from '99 to 2000
2 there's just so much change.

3 DR. WILENSKY: I know, but let's not be
4 unreasonable.

5 DR. ROWE: It's only January.

6 MS. ROSENBLATT: I know but the renewals for
7 January 2000 are coming out and as Spence said, there's
8 really been tremendous -- I'd say if you were to look at the
9 2000 January renewals, which is when a lot of business
10 renews, the biggest change has been in the drug benefit.

11 MR. McDEVITT: I think the biggest problem with
12 the employer coverage is you don't really pick it up in a
13 benefit design. It's really the contribution caps that --
14 about 40 percent of employers have said, we're going to cap
15 our contributions so in the future we're never going to go
16 above that cap. So you may have a rich plan but the
17 employer's contribution to it is not going to pay for it in
18 the future.

19 DR. WILENSKY: We can try for next summer or next
20 year to go and find out -- I think what we can try to do is
21 to get ourselves acquainted with what is going on in the
22 most recent data. But I think at some point we need to not

1 place unreasonable requirements on our staff.

2 But if there's a way to go back to the issue that
3 somebody asked earlier about whether or not this almost
4 conventional wisdom that the difference between the premium
5 and the benefit that you get from drug coverage is basically
6 the value of the drug coverage, if there is any additional
7 work at some point you could do. It is something that has
8 been said, but because of the variation that exists I've
9 always wondered whether it was quite as simple as it was
10 presented.

11 DR. KEMPER: It's probably true on average.

12 DR. WILENSKY: I don't even know if it's true on
13 average. It has been said. I just don't know -- I'd like
14 to have somebody --

15 MS. ROSENBLATT: Can I make a comment on that,
16 Gail? OBRA changed the way carriers were rating. I know
17 that was true for Blue Cross-Blue Shield of Mass when I was
18 there. They used to have a without-drug program and a with-
19 drug program, and the without-drug coverage was rated across
20 the entire risk pool. Then the drug plan got just the
21 actuarial value of the drug coverage. When OBRA came out,
22 OBRA said you had to rate each risk pool that selected that

1 plan or within that risk class. So all of the adverse
2 selection of the people that were taking the drug benefit
3 went to the price of that plan and it really drove up the
4 premiums of the plans with drugs.

5 So my guess is that the reason that you're hearing
6 this kind of thing is that I would say it probably even cost
7 more for some people than the drugs that they buy because of
8 the adverse selection of that class.

9 DR. ROWE: I think it would be really helpful, to
10 me at least, to have a kind of appendix about the Medigap
11 program and the drug issues within the Medigap program as
12 part of this work and as up to date as it can be. I think
13 that would be very helpful.

14 MS. ROSENBLATT: I'd just add that I think what
15 would be very helpful would be some comment about the lock-
16 in of the plan design in the Medigap plans prevents the
17 ability to do what is being done by employers in the
18 commercial sector where you're changing and putting in
19 formularies and doing all that kind of stuff which cannot
20 now be done on the Medigap plans.

21 DR. KEMPER: Can I just follow up on Jack's
22 comment of a minute ago? The distinction between life

1 critical drugs and other drugs, it strikes me that that's a
2 big issue in thinking about this is what's the covered
3 benefit particularly -- it's one thing for the digoxin
4 prescription, but if you're getting the latest fungicide for
5 your athlete's foot there might be a different structure. I
6 didn't quite understand your response to that question in
7 terms of what's the private sector doing in terms of covered
8 benefits.

9 MR. McDEVITT: For the most part I'd say the
10 private sector is covering things that are prescription
11 drugs. There's been a lot of brouhaha about Viagra and some
12 of these things, but there's very broad coverage. In
13 contrast, if you looked at Italy and France, they really
14 have gone down this road of trying to set some priorities on
15 what are the most essential drugs and categorized lifestyle
16 and curative drugs and really tried to set some priorities.

17 DR. KEMPER: With different cost sharing?

18 MR. McDEVITT: Yes.

19 DR. KEMPER: Or just no coverage at all?

20 MR. McDEVITT: Different tiers of -- I'm not
21 expert on it. I've talked to some people who have been over
22 there. But if I understand, it's different tiers of cost

1 sharing.

2 DR. KEMPER: Is there any evidence on compliance,
3 prescriptions that are filled but aren't used and how that
4 varies by type of prescription, type of drug?

5 DR. NEWHOUSE: I had some data in the Rand
6 experiment on that and that answer seemed to be that it
7 varied a lot by class of drug.

8 DR. ROWE: There are a lot of data with respect
9 what used to be called compliance and is now called
10 adherence -- a less derogatory term -- of patients to
11 therapeutic regimens, particularly with respect to the use
12 of medications and the influence of age. There was in the
13 beginning, a feeling that older people were less adherent.
14 It turns out, I believe -- and I may not be exactly up to
15 date with respect to this -- that Medicare beneficiaries are
16 no less adherent to medication regimens than younger
17 individuals who have the same number of diseases and same
18 number of medicines.

19 So the issue is the complexity of the regimen. In
20 a 28-year-old who happens to have four medications and three
21 or four diseases is no more likely to be more adherent than
22 a 78-year-old. That the issue is one of complexity. But it

1 is a very important one. The data get to be very disturbing
2 when you get beyond insulin, which you have to take every
3 day or you're not going to do well, and you get to
4 medications for hypertension and other kinds of things where
5 there's no immediate symptom that develops if you don't take
6 the medication. The adherence rates are relatively low and
7 they're quite variable over time.

8 DR. KEMPER: Would that be related to coverage,
9 whether it was covered or not?

10 DR. ROWE: I can't answer that question.

11 DR. WILENSKY: Why I'd like to urge the Commission
12 to do is to try to focus today on whether the outline that's
13 been presented and the kinds of information with the input
14 that you've given thus far on clearly trying to get as up to
15 date information that we can, is going in the right
16 direction, as opposed to going through some of the
17 particular issues in as much substantive detail because I
18 think that we will have an opportunity to come back to do
19 this. There are some areas that we need to cover today that
20 we won't have an opportunity to come back to.

21 MR. SHEA: I do appreciate this work and I think
22 it's certainly timely and would be of great use in future

1 discussion. I've got some comments on the experience in the
2 current actively working population and employers and
3 unions. But needless to say, a lot of people are frightened
4 by what this is going to mean for health benefits generally
5 for the working population.

6 I have a couple of suggestions. One is, I would
7 urge you to scour around and look at the people who are
8 actively researching this, and I'd be happy to provide you
9 with some names for that just to see what else is out there.

10 Secondly, I would hope that while this focus on
11 outpatient I think is the primary one, I also would be
12 interest in seeing what the inpatient drug cost trends are.
13 At least I've heard from a number of hospital administrators
14 that it's wreaking havoc with some of their budgets and that
15 seems to me certainly an issue that we'd want to consider.

16 Second, I would urge you to push a little bit more
17 on the factors behind the costs, what's driving this, the
18 substitution issue, is it a certain class of drugs? I've
19 heard some analyses seems to indicate that there are certain
20 classes of drugs, there are certain drugs within classes
21 that really account for large amounts of the overall
22 increase.

1 MS. ROSENBLATT: I thought the outline was
2 definitely going in the right direction. I just want to
3 emphasize a couple of things. On the benefit design, there
4 really are a lot of very recent trends going on as you
5 talked about, in terms of the triple copay kind of thing and
6 I think we need to get into that. I was very pleased to see
7 the minimizing adverse selection section in the outline.

8 I see there the degree of standardization in
9 benefit design, and as I just mentioned, I really think we
10 need to get into a discussion of what has that
11 standardization done to the Medigap plans in terms of
12 holding them back from what's going on elsewhere.

13 I also want to pick up on what Peter was asking a
14 question about the lifestyle drugs like Viagra. I do think
15 some of the commercial carriers have done things like used
16 medical necessity guidelines like other conditions. I think
17 that we all expect much more of that so I think dealing with
18 that lifestyle drug issue and benefit design or medical
19 necessity guidelines or some way of dealing with it would
20 probably be a good idea.

21 DR. ROWE: From my point of view, the most
22 important with respect to this has to do with

1 substitutability or substitution of other health care
2 services, which you have under 2-G in your outline. I think
3 that from a clinical point of view the issue is, if you
4 don't cover medications for individuals out of the hospital,
5 are they going to wind up requiring hospital services that
6 are going to cost more for the Medicare program or for
7 society or for the individuals? I think that several
8 analysis that was published in the New England Journal
9 suggested in New Hampshire that's what happened. They had a
10 drug benefit. They couldn't afford it. They backed off,
11 and they wound up --

12 DR. NEWHOUSE: They capped it.

13 DR. ROWE: They capped it or whatever, and their
14 health care expenditures actually went up because of the
15 substitution phenomena. I would think that policymakers,
16 members of Congress and others, need to be aware of what
17 data are available with respect to substitution. It would
18 seem to me that's a critical issue. While you have it on
19 your list of 20 or 30 different things here, I think that
20 for my own benefit, to prioritize what is known about that
21 would be very helpful to policymakers in actually making a
22 decision about the actual cost of prescription drug benefits

1 if they were to be increased or decreased.

2 MR. McDEVITT: I've asked that question to just
3 about just every PBM executive that I've talked to and I
4 think it's the Holy Grail of the PBM world. Nobody can
5 really generalize, I think. It's all very disease and drug
6 specific about whether there's savings.

7 DR. WILENSKY: It's going to be a short literature
8 review.

9 DR. ROWE: That's fine, but I think it's useful.

10 DR. BRAUN: Under the area of benefits under each
11 type of coverage I think it's important also to consider
12 adequacy of the coverage not just the fact that they're
13 covered. Also I wonder whether in that listing, there
14 probably are others but one that occurs to me is veterans,
15 because a lot of that population are veterans.

16 DR. WAKEFIELD: Actually, I think that the
17 response to Jack's question answered mine, which was just to
18 inquire about whether or not an analysis could tease out
19 when a drug is a substitute for another treatment and any
20 sort of cost effectiveness of that substitution. But
21 basically I think you answered that question.

22 DR. LOOP: I wonder if you could study physician

1 behavior, the number of prescriptions written by physicians
2 over time. Because it's my impression that physicians are
3 prescribing more. Maybe they're affected by the advertising
4 demands or patient demands, but I'd like to know how
5 physicians have reacted to new drugs and change in the mix
6 of drugs.

7 DR. KEMPER: I like the outline and I guess I
8 would urge you to look also at distributional benefits,
9 particularly distribution of some of what coverage would
10 mean since -- and along two dimensions. One is, for many
11 people it's a benefit that they already have, so getting
12 that benefit isn't really an improvement in coverage.

13 Secondly, it seems to me one objective is these
14 high out-of-pocket costs as a percent of income, and you
15 worry about low income people not getting the insulin and
16 the critical drugs. But if you look at policy with a \$500
17 deductible and 50 percent coinsurance and a \$3,000 maximum
18 benefit, is that really going to solve that kind of problem?
19 So balancing that, particularly for low income beneficiaries
20 with the benefit design to control expenditures seems to me
21 a fundamental issue that we ought to think about.

22 DR. LONG: Just one little footnote. I've heard

1 anecdotally that a lot of Medicare beneficiaries who are
2 also eligible for VA benefits get all their Medicare stuff
3 except prescription drugs and then go down to the local VA.
4 I have no way of knowing how we might do this but I would be
5 interested if we could estimate the financial impact if they
6 came home to Medicare if Medicare in fact included such
7 benefits.

8 DR. NEWHOUSE: About 20 percent of drug spending
9 is tied up in the retail distribution side. I think
10 implicit in the outline is some of that, but it's not really
11 explicit that we're going to consider how to contract on the
12 distribution side. So I want to make sure we don't lose
13 sight of that.

14 DR. WILENSKY: Any further comments?

15 DR. LOOP: I read a year or so ago in the Wall
16 Street Journal that of the 10 top prescription drugs for
17 seniors, three are anti-depressants. You might look at the
18 mix of drugs and the most frequently prescribed just to see
19 what that shows.

20 DR. WILENSKY: One final thought and then I think
21 we've had a very good discussion on this is, the United
22 Mineworkers health and retirement fund where I serve as a

1 trustee has been actively trying to do some management of
2 the drug utilization, bringing in a gerontologist to work
3 with some of the prescribing physicians for patients that
4 have very large numbers of prescriptions and that appear to
5 be at risk for adverse interaction and appropriateness and
6 use. You might want to talk to the staff there to see if
7 there is any of the information that as they've gone through
8 that they would be willing to share with MedPAC in terms of
9 how that's gone.

10 MR. McDEVITT: I used to be director of research
11 there, so I'd be happy to do that.

12 DR. WILENSKY: Great. Thank you very much.
13 Scott?

14 DR. HARRISON: In the draft chapter on trends in
15 the Medicare+Choice program we promised you some additional
16 information on the changes in the Medicare+Choice benefit
17 packages for the year 2000. My brief presentation today
18 will present some of the staff's findings thus far and
19 afterwards I look forward to your comments and suggestions
20 on the chapter.

21 We compared the Medicare+Choice benefit offering
22 from two points in time. The 1999 figures are from plans in

1 the program as of July 1, 1999, and the 2000 figures come
2 from HCFA's Medicare Compare database from earlier this
3 month. On the first table you've seen the top line before,
4 it's general availability of Medicare+Choice plans to
5 beneficiaries. In 1999, 71 percent of the beneficiaries had
6 at least one plan in the county where they resided. At the
7 beginning of 2000, only 69 percent of beneficiaries had a
8 plan in their county.

9 The second line shows the percentage of
10 beneficiaries that have a zero premium plan available in
11 their county. In 1999, 61 percent of all beneficiaries had
12 access to a zero premium plan. Note that is 61 percent of
13 all beneficiaries, or about 85 percent of the beneficiaries
14 that had any plan available. Currently, the share of
15 beneficiaries with access to a zero premium plan is down to
16 53 percent. Thus, more than 10 percent of the beneficiaries
17 that had access to a zero premium plan in 1999 no longer
18 have such a plan available in their county.

19 We also looked at the availability of drug
20 coverage through Medicare+Choice plans and the third line on
21 the table indicates that in 1999 65 percent of beneficiaries
22 had access to a Medicare+Choice that included at least some

1 coverage of outpatient prescription drugs, and that has gone
2 down to 64 percent for this year. There really is a wide
3 variation in the kinds of plans available, from unlimited
4 coverage to plans where you actually have to pay extra for
5 the drug coverage that amounts to the same amount as the
6 value of the drug coverage. Perhaps you're getting the
7 value of the drug card there; you're not getting anything
8 else.

9 Then the last measure of benefit generosity we
10 included in the table is the availability of zero premium
11 plans that included some drug coverage. The table shows a
12 marked drop in access to this type of plan, dropping from 54
13 percent in '99 to 45 percent currently.

14 The next slide shows the same measures of
15 availability, this time for counties with different
16 Medicare+Choice payment rate levels. For all measures, the
17 plans are more available in counties with higher payment
18 rates, as we've seen before. The availability dropoffs from
19 1999 to 2000 tend to be larger in the lower payment areas
20 and for plans with zero premiums. It seems as if the plans
21 have decided that they couldn't offer zero premium any more
22 but they were keeping up with the drug coverage, or at least

1 they were keeping up offering some drug coverage.

2 The nine percentage point drop in the availability
3 of zero premiums in counties with payment rates under \$450
4 per month represents a 38 percent decrease in the number of
5 beneficiaries with access to such plans. The decline in
6 counties with payment rates over \$550 is about 2 percent.

7 The next slide contrasts the availability in urban
8 and rural areas. The very low numbers support the notion
9 that rural area problems in attracting and retaining plans
10 go beyond simply the fact that they tend to have lower
11 payment rates. This year only 16 percent of beneficiaries
12 living in rural counties have access to a Medicare+Choice
13 plan that provides outpatient prescription drug coverage.
14 We've discussed in other parts of the chapter why rural
15 areas may be having trouble attracting plans.

16 The last slide looks at differences across payment
17 update groups. The floor counties have low plan
18 availability, but the erosion hasn't been that great, but
19 you're working off a small base. Blend counties had a lot
20 of erosion this year. The minimum update group have the
21 highest plan availability and package generosity, and the
22 1999 to 2000 dropoff is modest among this group.

1 I should note that even though 2 percent doesn't
2 seem like a large update, it has been large compared with
3 the negative growth over the past two years in Medicare fee-
4 for-service spending. At least I'm guessing that when HCFA
5 announces preliminary updates either today or Monday we
6 shouldn't be surprised to hear that HCFA projections, given
7 the correction that they need to make for 1999, that all the
8 counties are going to see updates of only 2 percent for
9 2001.

10 I look forward to any comments.

11 MR. SHEA: Did you go back and look at the numbers
12 for Medicare risk plan benefits in 1998? If so, was there
13 anything useful there.

14 DR. HARRISON: The data is there, but it is not
15 clean. We will invest some time to try to get it clean.
16 HCFA has improved the reporting each year. '99 was pretty
17 dirty. 2000 actually looks pretty good. But '98 was still
18 kind of...

19 MS. NEWPORT: I've already told Scott this but
20 I'll say it publicly, I thought he did a fine job on the
21 draft. I've got a few edits that, as always, I'll share
22 with you later.

1 A couple things I wanted to comment on in general
2 in terms of what the effect of some of these changes has
3 had. Obstacles to participation. I think one of the issues
4 with provider-sponsored organizations was misplaced or
5 inability to look at it in terms of certain level of
6 economies of scale. There were a lot of idealized plans out
7 there for a while that you could start one of these and the
8 huge up-front investment in doing that was overlooked.
9 Also, the expectations where we could just build something
10 around a small hospital-based provider system and keep the
11 enrollment to something like 12,000. I actually had people
12 say that.

13 I think one of the things that always the
14 expectations, the perception and reality are quite different
15 in some of this and what it takes to do properly, and how
16 long it does take to grow it. I think, especially from a
17 freestanding start.

18 I think that in addition to the regulatory burden
19 which has been amplified even beyond our expectations from
20 BBA, I think that there are efficiencies in this business
21 that have to be driven and thought about very differently.
22 So it's just an emphasis.

1 The other thing on the PPO side, I think part of
2 the problem there on the HCFA administration of the
3 regulations is as much the quality issues as HCFA's
4 inability to not impose regulatory structures that work for
5 managed care in terms of protecting the beneficiary, but
6 just aren't needed in terms of PPOs. I think that that's a
7 real conundrum that potential plans would face in terms of
8 trying to do what would be a normal PPO operation. Just
9 there's a conflict there.

10 So I don't know that you have to change anything
11 in your draft, but I think just keep that as a part of maybe
12 ongoing measurement of the effects of BBA and obstacles for
13 getting in and offering more choice.

14 One thing too, the MSA application that's for 30
15 states, I think we just have to keep an eye on that.

16 DR. HARRISON: Private fee-for-service.

17 MS. NEWPORT: That's right, the private fee-for-
18 service piece. I've always been intrigued by that whole
19 idea that you would go off and spend that much more money as
20 a beneficiary to have this private fee-for-service. So they
21 might get their application through but I'd really like to
22 see who signs up for that. I'm intrigued.

1 So again, I wouldn't suggest any changes but maybe
2 as we go forward to take a look at how successful these are.
3 That's it for now. I appreciate it.

4 MS. ROSENBLATT: Scott, as I mentioned here
5 earlier today, I too thought this was a great paper. I do
6 have a couple of things I want to raise and see if the other
7 commissioners agree with me. When you talk about the PSOs I
8 think you do a good job of saying the physicians and other
9 providers complain about the regulatory burden but there are
10 really other things doing it. Maybe there's not just a good
11 connection between providers monitoring themselves.

12 But you never explain what those regulatory
13 burdens are. And in particular, the biggest regulatory
14 burden to my way of thinking has been the surplus
15 requirement, which I think is absolutely needed,
16 particularly -- a lot of us were talking yesterday about
17 Harvard Pilgrim. So we may just want to add a sentence that
18 this is regulatory burden that's needed and there have been
19 examples of health plans getting into financial trouble.

20 The other thing that was kind of tone thing that
21 I'd like to hear from other commissioners on, I think you do
22 a real good job of talking about the balance between the

1 need to increase enrollment, and one of the things that
2 managed care plans have to offer to do that are richer
3 benefits. But as I was reading the paper I kind of get the
4 feeling that we were blessing the richer benefits. I guess
5 I'm a proponent of decreased benefits, and I was just a
6 little bit concerned about the Commission sending a message
7 very much in favor of increased benefits. So I would
8 appreciate hearing from other commissioners on that.

9 Then there was just one small thing on page 16
10 when you talk about HMO average premium rates from '97 to
11 '98. Again, the more recent data I think would probably
12 lead you to higher rate increases in the commercial sector
13 if you looked at '99 and 2000.

14 DR. ROWE: Do you want to qualify your general
15 statement on the record that you're a proponent of decreased
16 benefits?

17 MS. ROSENBLATT: I'm a proponent of insured
18 benefits having adequate copays, et cetera, to adjust
19 utilization. I do believe that increased benefits leads to
20 increased utilization.

21 DR. WILENSKY: I think there was a conversation
22 that was -- I can't remember, in one of our reports last

1 year that referenced a somewhat unreasonable expectation
2 that you could continue to have the very substantial benefit
3 difference being financed that were basically being paid the
4 same or 5 percent less. I think that was a very useful
5 issue that was raised before and we ought to raise it again
6 within this context.

7 And at least part of what Alice may have been
8 raising is the notion that while extra benefits may have
9 been the draw in the past for joining a risk plan,
10 presumably it will require, as we get better with risk
11 adjustment, being able to provide a service that people want
12 in the form of networks, of reduced administrative hassle,
13 some kind of additional coordination or other best practice
14 strategies that plans will need to develop and market, as
15 opposed to making use of some of the extra money that has
16 been leveraged over variations in spending around the
17 country.

18 But to go in a little, I think it will require in
19 having that discussion be understood, to talk about the
20 variations in spending that exist around the country that
21 get driven from the traditional Medicare; what that's meant
22 in the past for the Medicare+Choice plans. And as we try to

1 get rid of some of that, what that means in the future for
2 their being able to leverage themselves. But one of the
3 issues that has bothered me a great deal is that we tend to
4 focus this, in general, only in terms of being a
5 Medicare+Choice issue, those variations, as opposed to being
6 fundamentally a part of the Medicare program as we now know
7 it. So it might also be useful if you would raise that.

8 We saw it again when Minnesota is suing the
9 federal government because the Medicare benefits are
10 different, and ignoring that for the 88 percent of the
11 population who are not part of Medicare+Choice, the same
12 argument could be made in terms of differential Medicare
13 spending across the country. So if we get into this, I
14 would hope you would be clear as to why this happens. It's
15 not just a Medicare+Choice issue.

16 MR. SHEA: Just so the record isn't only on one
17 side. I think we have to keep in mind, as I'm sure we do
18 generally, that there was a trade-off here and people agreed
19 to, when they went into a risk plan agreed to reduce choice,
20 in some cases severely limit choices, and other of the
21 attributes of managed care, which usually involve at least
22 some restraint of access in mild kind of ways. You know,

1 the waiting times and so forth. And in some cases, much
2 more severe problems in terms of the problems with the
3 plans, switching and so forth. They did that for economic
4 reasons largely, to get a better benefit package. So there
5 was a trade-off and people were paying here to get there.

6 If we now go down a road of saying, that's okay
7 but now we're going to restrict the benefits so that you're
8 going to be paying more and more, I just think we'd have to
9 look at that in terms of what's the fair trade-off. I'm not
10 suggesting that there should be zero payments or any of this
11 stuff, and I think there is some, at the low end, I would
12 grant something to the utilization argument here. But from
13 many years of experience of representing people of modest
14 income who are trying to just handle the health care
15 equation in a sensible, balanced way, it's easy to go the
16 other way and to create just tiers of people in the health
17 care system, some of whom have much restricted access and
18 indeed substantial financial burden that other people could
19 handle.

20 I'm just saying that there's the classic two sides
21 to this discussion and we need to keep both in mind.

22 DR. LAVE: I just had a couple of observations. I

1 too like this chapter. I had a couple of questions which
2 may be editorial but I think that they reflected some
3 thought. In the introductory paragraph, the last thing it
4 says, other policymakers wanted to see continued rapid
5 enrollment in Medicare+Choice plans. I think there has to
6 be a because after that. I mean, why would they, other than
7 the two reasons that we had given before?

8 The reason that I thought about which we may want
9 to put in or put out is that I think that there is a goal on
10 some people's part to try to put in a place an
11 infrastructure that would facilitate a change in the nature
12 of the program. Unless you have a lot of plans out there,
13 it's hard to make substantive changes.

14 So whether we want to raise that red herring, or
15 not, but I think that we have to have a because there,
16 because that's a different reason than more choices. It
17 says that you want to change the structure. I think we have
18 to come back to the realism and unrealism of what you can
19 expect people to get with the same premium.

20 The other question that I have was that I wasn't
21 terribly sure why the provisions that they're doing should
22 not result in long term cost increases. It seemed to me

1 that some of the things that they were doing actually were
2 leading to long term cost increases because if they have to
3 keep on raising the Medicare+Choice 2 percent in order to
4 get things in. So I wasn't terribly sure what that added,
5 and unless there's something I wasn't picking up I don't
6 think we necessarily want to make a comment about what the
7 strategies are going to do.

8 DR. HARRISON: That sentence was referring only to
9 the BBRA provisions. Right, the only two things there that
10 would lead to long term increases was the change from a
11 minus .5 to .3 in 2002, and the temporary risk adjustment,
12 so that eventually risk adjustment gets back to where it
13 was.

14 DR. LONG: At the risk of having more numbers on
15 pieces of paper, it would be helpful to me if we could show
16 absolute numbers as well as all the percentages that you
17 have on your slides today. Since the bases change for each
18 of the categories, I'd be interested in knowing, to the
19 extent we can, the absolute number of plans, the absolute
20 number of beneficiaries that are in these various categories
21 and the changes from '99 to 2000.

22 DR. WAKEFIELD: I liked this chapter as well and I

1 thought that the discussion of urban versus rural contrasts
2 were really helpful, and certainly that the case with the
3 charts that you provided this morning. So that's really
4 great. Thanks much for putting that together.

5 Two quick comments. I also wondered whether or
6 not it might be useful, on page 24 for example, you make the
7 statement that the panel that had testified suggests that
8 HMOs may not be the most appropriate plan structure for less
9 densely populated areas. No argument about that.

10 I was wondering if it might be, especially in
11 light of the charts you've shown us, whether it might be
12 worth putting in a sentence that comments on, absent managed
13 care plans, especially absent managed care plans for the
14 vast majority of rural Medicare beneficiaries that have a
15 drug component, a prescription drug coverage component to
16 them, should that encourage some additional assessment of
17 the ability of especially low income rural Medicare
18 beneficiaries to access supplementary coverage in addition
19 to traditional fee-for-service?

20 Should we look a little bit more in that direction
21 knowing that the same choice that exists for their urban
22 counterparts -- that is, urban counterparts could obviously

1 opt to choose from Medicare+Choice plans, doesn't exist, and
2 especially doesn't exist in light of these data related to
3 plans with a prescription drug benefit. So maybe some
4 comment that effect.

5 Another question that I have and maybe Janet can
6 answer this actually is on page 14 there's a statement where
7 you say that managed care organizations are in a weak
8 bargaining position to get lower rates from rural providers.
9 Here's my question about that. It seems to me, why would
10 markedly lower rates be necessary to negotiate since it
11 seems to me that we would already have providers being paid
12 at lower rates in rural versus urban areas? In fact the
13 real costs that could be negotiated out would be more
14 associated with urban facilities and urban providers that
15 tend to do more of the high end work.

16 I was just wondering about the tone of that, that
17 MCOs are in a weak bargaining position to get lower rates,
18 while those providers are already paid at fairly low rates
19 in rural areas. So I was just wondering about the sense of
20 that statement. But maybe you're covering something I'm not
21 familiar with.

22 MS. NEWPORT: That's something I didn't catch and

1 I think your point is well taken. I think what it should
2 emphasize is that in areas where -- and I don't mean this in
3 a negative way, it's just a fact -- there are essential
4 monopoly services and you have constraints in terms of state
5 law and licensure requirement in terms of drive times and
6 accessibility and availability in certain areas, providers
7 can get paid at a higher rate on a fee-for-service basis in
8 Medicare -- simple economics -- than what the plans are paid
9 to cover their costs.

10 So this is a conflict that essentially has always
11 been there but now it's being amplified. You used to be
12 able to do some, basically cross-subsidization, going into
13 more and more rural areas because we had a pretty good base.
14 That's why the issue and the contraction and the lack of
15 expansion in the industry right now in terms of -- we only
16 had two expansions last year. That's all my regulatory shop
17 used to do practically. I haven't done one in a long time.

18 So that issue there is the indicator of what's
19 happening as payments are starting to flatten out and fee-
20 for-service payments are not. So I think that maybe there
21 is a tone correction here or emphasis that needs to be
22 straightened out a little bit. But I think it's just some

1 of the areas -- I've said this before. I don't know if you
2 were on the Commission at that point. We didn't so much
3 exit counties as were exited by the providers.

4 DR. WILENSKY: Specifically, when some of the plan
5 groups came in to talk with Murray and myself and staff at
6 our request, what they had indicated was that the lack of
7 competitive pressures in rural areas that you see in urban
8 areas indeed didn't allow for any savings in terms of
9 provider reimbursement, which is something that plans
10 frequently can do in very competitive urban areas.

11 Whether or not they get paid lower or higher is
12 beside the point. Relative to what Medicare is spending,
13 can the plans get any better pricing? And the answer was,
14 because there was so few in them in rural areas they
15 basically couldn't. Furthermore, since the reporting
16 requirements were an added burden that providers had to deal
17 with, it didn't provide much incentive for them to join the
18 plans. So that was indeed what we heard.

19 MS. NEWPORT: I've been a longstanding critic of
20 the notion that the industry itself put forward for many
21 years that we should be everywhere. I just never thought
22 that that was a realistic assumption. We sort of got

1 foisted on our own petard, if you will, on that. So I think
2 that it just doesn't make sense at a certain point. It
3 doesn't work. You've got to partner with providers, and
4 it's not a good partnership automatically.

5 DR. WAKEFIELD: I'd just add, I think that that
6 was the tone that we got from the rural expert panel who
7 testified before this commission, that this isn't
8 necessarily the way to go on all rural, sparsely populated
9 areas. If not that, then again using the example of
10 prescription drugs that I was speaking to initially, then
11 what? So if that's not reasonable, which it would certainly
12 would seem to be that it is not reasonable to have
13 accessible in all areas, then what? Which is what prompted
14 my first point to you.

15 DR. KEMPER: I just had a comment on the paragraph
16 at the top of page 16, the second half of the paragraph.
17 There are a couple of comments in there which I wasn't sure
18 we necessarily wanted to make. One is that efficiency gains
19 from managed care have already been achieved. I'm not sure
20 we're at the point to really know that that's the case. In
21 fact one would hope that we're launching a change that would
22 have additional long run benefits for cost as well as

1 quality.

2 You also talk about profitability and the effects
3 of the underwriting cycle on profitability, which I don't --
4 but I wonder whether our payment policy ought to be driven
5 by the underwriting cycle in the commercial sector. So one
6 way to treat this would be a more general statement about
7 payment versus additional benefits, because I just think
8 that paragraph needs a little work.

9 DR. WILENSKY: Any other comments?

10 MS. NEWPORT: Just one note. In your references
11 in the BBRA to allowing institutionalized folks to not be
12 locked in after 2002 when there's going to be a lock-in in
13 enrollment periods, I think that we need to keep an eye on
14 what I would see as probably a series of efforts to create
15 exceptions to the closed enrollment piece. I think it's
16 going to become a more important issue in terms of
17 stabilizing the industry as well.

18 Again, I don't think you have to change this but I
19 think the Commission needs to take a look at that issue.
20 It's a lot broader than it first appears and has a lot to do
21 with beneficiary access and protections, and I think it's
22 something that we have to be careful of as we go forward.

1 DR. WILENSKY: Scott, let me try to amplify a
2 little bit a point Mary raised with regard to this issue
3 that perhaps we don't have quite the right choice set
4 available yet. I would see this chapter, going back to some
5 of the issues that we raised in the past about trying to
6 open up choices for seniors, making sure that we don't have
7 forces in there that basically lead to unstable results
8 because of the design of these. That gets to some of these
9 variation in pricing and expenditure issues that I had
10 mentioned earlier, and some of the difficult issues that now
11 exist because of the way statutorily these are defined.

12 It would also provide an opportunity to raise the
13 fact that whatever is going to work in rural areas, if we
14 want to allow choices, the pretty rigid structure of what
15 kind of plans can exist isn't likely to do it. It doesn't
16 appear that that's going to happen. And to talk more -- we
17 can at least talk about some of the other models that have
18 been raised, that our rural panel raised that might be more
19 appropriate for a rural setting that doesn't quite fit the
20 rigid, regulatory model of a risk plan in Medicare+Choice.
21 To just give it a little bit of balance.

22 To the extent that we have too many goals being

1 placed on this one program, I think that one of the
2 fundamental questions is, do you want to have a stable plan
3 and set of choices that people can choose from, or are you
4 trying to do this to drive savings in the program? That
5 fundamentally takes you off into directions. And that we
6 have had too many objectives in this one program and
7 consequently not seeming to be very happy with what we're
8 changing, and clearly not achieving some of the goals. I
9 think that's a part of what you've heard this morning.

10 DR. ROWE: Scott, I just had a couple comments on
11 the figures, to get back to yesterday's theme of the
12 cartoons. Because there's a dissonance here between reading
13 the chapter and hearing the discussion about some of the
14 pull-back, if you will, in the marketplace and then looking
15 at these figures.

16 With respect to enrollment, I'm referring to this
17 page that says M+C chapter chart one. You have two figures
18 on that page. With respect to enrollment, I think we have a
19 floating baseline here. That the total number of Medicare
20 beneficiaries has changed and it sort of suggests it's
21 stable here. We should have a percent penetration or
22 something that like that would be a more fair representation

1 of what's happening.

2 With respect to growth in enrollment, obviously
3 that is a direct function of penetration. For instance, if
4 you were up to 98 percent and you got to 100, your growth in
5 enrollment would only be 2 percent. It would be a very low
6 number on this chart and it would look like you were doing
7 poorly. So actually what you want to represent I think is
8 the percent of the available market which is penetrated, how
9 much market share that you don't have are you taking, as
10 opposed to your growth in enrollment which is a kind of
11 diminishing returns kind of figure.

12 I mean, if you look at this you say, why is
13 enrollment going up and growth in enrollment going down, and
14 how can this be? So I think that if you made those modest
15 adjustments it would be more concordant with the text.

16 DR. WILENSKY: Thank you very much. Do you feel
17 like you have enough guidance?

18 DR. HARRISON: Yes.

19 DR. WILENSKY: We're going to do now the
20 beneficiary access to quality health care that we postponed
21 yesterday. Beth?

22 MS. DOCTEUR: Housekeeping first. The draft

1 chapter on beneficiaries' access to quality care can be
2 found behind Tab E in your binders. Like Chapter 4, this
3 chapter also has a plethora of authors, half of whom are up
4 here at the table and others are in the audience in case you
5 have specific questions that they can be helpful with.

6 Let me say that Janet and I were going to be
7 sharing this presentation. I was going to be some of the
8 overview and talking us through the recommendation, and
9 Janet was going to be presenting the findings from the
10 analysis of the Medicare current beneficiary survey.
11 Janet's been stricken by laryngitis so she's going to be
12 here to croak out some answers to questions if necessary,
13 but I'll be your presenter for today.

14 For the benefit of the audience, the topics that
15 are covered in the chapter focus on describing the BBA and
16 the BBRA changes that we have think have the greatest
17 potential implications for access, and summarizing the
18 studies of the effects of those changes where we have
19 studies conducted either by MedPAC or studies that others
20 have done that have looked at the extent to which those
21 changes, particularly the BBA changes, have affected
22 beneficiaries' access to care.

1 We also have an analysis from the 1997 and 1998
2 Medicare current beneficiary survey that looks at various
3 measures of access to care and satisfaction with care among
4 beneficiaries. We also have an analysis of trends in
5 beneficiary financial liability that Dan presented to you
6 last month and he has made some revisions to that analysis
7 that is included in the chapter.

8 Let me summarize the findings from the 1998
9 Medicare current beneficiary survey analysis that appeared
10 in the draft chapter. We compared the characteristics of
11 beneficiaries who were in the traditional program and
12 Medicare+Choice just to give a sense of how the populations
13 vary which can help in interpreting some of the finding
14 later on in the chapter. As we found in the past, we found
15 that rural residents, disabled beneficiaries, and those in
16 poorer health are more likely to be enrolled in the
17 traditional program versus Medicare+Choice.

18 We also found, again as we have in past analyses,
19 that beneficiaries who are African-American, in poorer
20 health, functionally impaired, disabled, of low income, or
21 lacking supplemental insurance continue to be more likely
22 than others to experience access problems in the traditional

1 Medicare program.

2 Now going on to some of our comparisons of access
3 between 1997 and '98 let me make a couple of general
4 statements before going through the findings. As you know
5 we had hoped to bring you this analysis in December and we
6 were unable to do so because we were not able to get the
7 data until the end of December. We've included the tables
8 in the report and we are confident in the estimates that are
9 presented to you. I'm sure some commissioners noticed that
10 the tables comparing '97 to '98 doesn't show which changes
11 are statistically significant.

12 We have run some statistical tests on these
13 numbers at this point and we're reporting to you those
14 preliminary findings based on those tests. However, I would
15 urge caution. There is a possibility that some of these
16 determinations will change. We need to revisit the tests.
17 The survey sample is very complicated and it involves a
18 longitudinal survey where some of the survey respondents are
19 the same respondents in '97 and '98. There's also some
20 cluster sampling issues.

21 The short answer is that we're confident in the
22 estimates and any changes that were found are very small.

1 However, which ones are significant is still subject to
2 change. You'll see another iteration of this so you can see
3 which changes have come about. So with that caveat, let me
4 go through the findings very quickly.

5 Looking at the access and satisfaction in
6 traditional Medicare from '97 to '98, we did find a small
7 decrease in reported delays due to cost. We also found a
8 small increase in the percentage with no office visit from
9 '97 to '98. We didn't see a change in access by other
10 measures, and we didn't see changes in satisfaction rates.

11 Looking again at the Medicare managed care side of
12 things, looking from '97 to '98 we saw a small increase in
13 the percentage of those who said they delayed care during
14 the past year due to cost. We didn't see changes in other
15 access measures nor satisfaction rates. Fewer beneficiaries
16 said that the reason they joined their plan was because of
17 lower cost, and more said that they did so because of better
18 benefits. We did see a small increase in coverage of most
19 benefit categories. Keep in mind this is a survey asking
20 beneficiaries, did you have coverage X benefits? So this
21 isn't something that's derived from HCFA data of the
22 benefits like Scott's analysis that you just saw previously.

1 The draft chapter conclusions for your discussion
2 are first that we don't see evidence at this point that the
3 Balanced Budget Act changes have posed a significant threat
4 to beneficiaries' ability to obtain needed medical care.
5 This is the overarching conclusion based on the studies that
6 we reviewed in the chapter. But we also go on to say that
7 where we did some findings of potential problems, they
8 warrant further examination.

9 To review some of the findings that we highlighted
10 for potential further study or monitoring include our
11 finding that the percentage of Medicare beneficiaries who
12 lack supplemental insurance coverage has increased
13 consistently from '96 to '97 to '98. And several of our
14 findings in this study that show that these beneficiaries
15 have higher rates of access problems than others is
16 something to keep in mind.

17 Also, another example of a finding that we've
18 highlighted is findings from studies by other groups that
19 have shown that there potentially are problems with access
20 to skilled nursing facility care for beneficiaries who are
21 more medically complex. We note that there are changes in
22 the BBRA that could affect those and it's something to keep

1 an eye on in the future.

2 The final conclusion then is that continued
3 vigilance is still needed due to the nature and scope that
4 are still underway. We've noted in the chapter that a lot
5 of things that the Commission has highlighted for attention
6 haven't actually been implemented yet.

7 So that brings us then to the draft
8 recommendations in this chapter. This draft recommendation
9 reflects first the fact that the congressional mandate that
10 the Secretary monitor and report annually to the Congress on
11 access to care has now expired. As we note in the chapter,
12 this mandate was inspired, motivated by the move to the
13 physician fee schedule which has now been fully phased in.

14 We try to make the case in the chapter that some
15 of the changes that are underway now as a result of the BBA
16 are equally significant in terms of potential effects on
17 access to care. And therefore suggest to you this draft
18 recommendation that the Secretary should periodically
19 identify potential problems in beneficiaries' access to
20 care, and should do studies to determine whether in fact
21 those potential problems have arise, and to report annually
22 to the Congress on the findings.

1 DR. WILENSKY: Would you like us to take up the
2 specific recommendation at this point?

3 MS. DOCTEUR: Yes.

4 DR. WILENSKY: Any comments? Any reason not to
5 proceed forward?

6 MS. ROSENBLATT: I support the recommendation but
7 have a couple of comments on the chapter.

8 DR. WILENSKY: We'll do that in a second. Are we
9 all comfortable with regard to the recommendation?

10 Okay, why don't you go ahead.

11 MS. ROSENBLATT: These might be editorial, but
12 some of them may not be considered editorial. On page 25
13 there is a comment taken from a PPRC study in 1997 that
14 says, in general Medigap policies offer fewer benefits at a
15 higher cost than other forms of supplemental insurance or
16 managed care plans. My guess is if it was in a report from
17 1997 it's based on pretty old data and I'm not sure that
18 would still be as true a statement as it was back then.

19 I have a similar comment on page 28 at the top.
20 Again, individuals purchasing Medigap reported having higher
21 premiums, higher out-of-pocket costs. While I think Dan's
22 study shows that that's true, again I'm just concerned about

1 does this match with recent data.

2 Then on page 29, the middle paragraph, in general,
3 beneficiaries with employer-sponsored plans have lower
4 premium costs than those in Medigap plans. Is that because
5 of the employer cost sharing or is it really a true lower
6 premium cost plan?

7 MR. SHEA: Just on this point. I thought that the
8 evidence was pretty strong and something which we talked
9 about earlier that the Medigap coverage is not a great deal.
10 What happens in employer coverage is that the employer
11 provides some package of benefits with much smaller cost
12 sharing. So as an economic equation it's a better deal for
13 the beneficiary. Maybe I'm missing your point.

14 MS. ROSENBLATT: My point is, it's a better deal
15 for the beneficiary because of the employer cost sharing.
16 Whereas the sentence here makes it sound like it's just a
17 better deal whether or not there was employer cost sharing,
18 and that was my point, Gerry.

19 DR. NEWHOUSE: But we know that the individual
20 Medigap has much higher loading because it has to be
21 marketed individually. So in that sense it's a better --
22 that hasn't changed and that would seem to be a dominant

1 factor.

2 MS. DOCTEUR: If I could just clarify, one of the
3 comments you pointed to was the sentence on the top of page
4 28, individuals purchasing Medigap reported having higher
5 premiums, higher out-of-pocket costs, and fewer benefits
6 than they had previously in their managed care plan. That
7 actually is very recent data. That is from the Lashover '99
8 study of folks who lost their managed care coverage. So
9 that one at least is still about as current as...

10 DR. KEMPER: I have a number of comments on the
11 chapter which I can give you separately. I wanted to focus
12 on the summary statement up front because it seems to me in
13 this chapter that summary paragraph is as important as a
14 recommendation would be in a different chapter. There are
15 two comments I have.

16 One is with respect to the balanced budget
17 changes, BBA changes, which I think is what you focus on
18 now, it's kind of a mixed message. It struck me that the
19 first bullet that you had that there are really no access
20 problems is overstating what you found. That there's no
21 strong evidence of pervasive access problems might be the
22 case, but that there are indications in studies of others of

1 areas where there might be problems that warrant further
2 monitoring.

3 So the second two bullets that you had on that
4 slide seemed to make sense to me, but the first one
5 undercuts them in the generality. So that's one comment.

6 The other is that it seems to me that summary
7 paragraph ought to reiterate findings from the past that
8 haven't changed. So that we found, as before, that there's
9 differential access for vulnerable populations, persistence
10 of catastrophic costs. Actually, I guess that's a new
11 finding. But in any case, having nothing to do with BBA.

12 I guess I thought that the decrease in the percent
13 of people with supplemental coverage was something that
14 ought to make it to that summary paragraph because you did
15 demonstrate that they seemed to have poorer access. So the
16 general monitoring findings, even if they're just the same
17 as it's been in previous years about differential access, it
18 would be worth reiterating that.

19 I'd be interested if others agree with that, but
20 that message it seems to me is something we all ought to --
21 whatever it is, we all ought to agree on.

22 DR. WILENSKY: Let me just ask you something

1 following that specific issue. My recollection of previous
2 findings, to the extent that we reiterate previous findings,
3 is that what Medicare has shown is that except in areas that
4 were so-called hot spot areas where the problem appeared to
5 be lack of health care personnel and health facility
6 availability, there has not been any systematic access
7 problem that has been observable in Medicare. That's sort
8 of statement one.

9 Then statement two, vulnerable populations have
10 historically or traditionally had somewhat more difficulty.
11 But again, the blanket statement that at least has been
12 made, to the extent that we reiterate blanket statement, is
13 that there does not -- it doesn't seem quite as strong a
14 statement as you may -- no strong evidence is that the
15 general look is that there doesn't appear to be systematic
16 access problems in Medicare.

17 That what exists seems to be related to the fact
18 that there's a problem in the area; it's not a Medicare
19 problem. Which of course, I would say about the same with
20 regard to the catastrophic is that that's a clear design
21 problem as opposed to a Medicare access problem. It's like
22 saying Medicaid doesn't cover all of the poor.

1

2 DR. KEMPER: Right, although this chapter covers
3 both. So I guess if you'd say what out of the findings of
4 the chapter ought to be pulled out and highlighted, it seems
5 to me that's one of them.

6 I agree with your first comment that sort of broad
7 brush real access problems --

8 DR. WILENSKY: That's what it was. But I don't
9 disagree with you --

10 DR. KEMPER: That might be a way of dealing with
11 my first comment, that that overarching statement undercuts
12 the BBA. The BBA could be treated sort of as hot spots or
13 major program changes with some cautionary findings of
14 others.

15 DR. LAVE: I wanted to really reinforce what Peter
16 said, and that has to do with what do we infer from the
17 access to home health agencies and SNFs from the data that
18 are presented in here? First of all I would say that the
19 report is not entirely consistent with that. Sometimes we
20 don't find anything. Sometimes we find suggestions.
21 Sometimes we find more.

22 I guess as I read this I was coming out more where

1 Peter is, that it looked to me as if there was the
2 likelihood of serious problems coming up. So the general
3 conclusion I think would not raise the level of concern that
4 I felt when I read the report. That's sort of reading and
5 listening to people. Now it is clear that people eventually
6 seem to find something, but we don't really know what
7 happened between the tried to place and the eventual -- so I
8 just suggest that you look at that.

9 The second thing that I have, and this is just a
10 terminology thing. I would say that the prospective payment
11 system for SNFs has actually been implemented. They are
12 being fully prospectively. What's being phased in is the
13 national rates. There is a difference I think between those
14 two concepts because they are being paid fully
15 prospectively. It's the national rates that are being
16 phased in.

17 DR. BRAUN: I wanted to come back to Alice's
18 retiree employment insurance and Medigap. I don't know if
19 that has changed. I do know that more retirees are now in
20 HMOs and they're fairly well covered. But I know that in
21 the past the problem was that employer retiree coverage was
22 frequently duplicating Medicare and really the only

1 advantage -- so they had the same coinsurance
2 responsibilities they would have with Medicare or actually
3 were using Medicare. The only thing was the prescription
4 drugs, which was a great benefit. And I know a good many
5 people carry both Medigap to cover the coinsurance situation
6 and also their employers in order to cover their
7 prescription drugs. But I don't know if that's still the
8 situation or not.

9 MS. ROSENBLATT: Thanks, Bea.

10 DR. NEWHOUSE: I'm wondering if it isn't
11 worthwhile putting into the summary an explicit statement
12 about that no study has addressed the SNF issue,
13 particularly if we retain a flavor of broad brush things are
14 okay, since that was a major change in the BBA? We do
15 address it here. I mean, there is reason to believe that
16 there might be a problem there, or a greater reason to
17 believe that there might be a problem then in the rest of
18 the area except home health perhaps.

19 And we may want to say something about home
20 health. I just think it's harder to define appropriate
21 access there, as we've said, so I'm not sure I would want to
22 pull that into the summary. But some explicit statement

1 about SNF and perhaps home health I think should be in the
2 summary.

3 DR. WILENSKY: I was trying to look through the
4 chapter to see -- I know the discussion that indicated a
5 decline in Medigap coverage. I wasn't able to quickly find
6 whether the Medicare-only population has changed over this
7 period. If that was in there, could you share that with me?

8 MS. DOCTEUR: We don't have it in the chapter and
9 I don't remember the numbers offhand but we can absolutely
10 add that.

11 DR. WILENSKY: It strikes me that it's not the
12 same but it's a different way of looking at this issue,
13 because that's really the most vulnerable.

14 DR. ZABINSKI: My recollection of the numbers is
15 that the percent went up from 12.2 percent to 14.4 percent
16 from '96 to '98.

17 DR. WILENSKY: The other thing that would be of
18 interest to me when you look at that is whether the
19 Medicare-only are inclusive or exclusive of the QMB, SLIMB
20 populations. Again, just because it's a clearer statement
21 about the kind of vulnerabilities that Medicare-only without
22 the supplemental programs, that these individuals face. So

1 it's just another way of looking at the vulnerability
2 outside of the actual use or out-of-pocket expenditure.

3 MR. SHEA: My compliments on a good draft here. I
4 thought it was a difficult task and done generally very
5 well. I would associate myself with the comment by Peter
6 and Judy earlier about I had some of the same reactions to
7 some of the characterizations. I think maybe they need a
8 little bit more oomph to them on the concern side.

9 A specific thing that struck me was that on page
10 2, the last sentence in the run-over paragraph. I don't
11 think that the conclusion in that sentence really comports
12 with our discussion earlier about the prescription drug
13 cost. I certainly think there's enough evidence on the
14 table in regard to prescription drug costs and the increase
15 to raise a significant concern. Yet we say, it did not
16 provide cause for concern in the near future.

17 I think in some areas there are clearly reasons to
18 be concerned about what the next year or the next couple
19 years is going to bring.

20 DR. WILENSKY: Any further comments?

21 I hope that that flavor comes through. Certainly
22 the purpose of having the recommendation that we're doing is

1 that wherever we are now, there is reason to be vigilant in
2 the future, more so than in other years because of all of
3 the changes that are going on and where we don't really have
4 data yet to explain. I would think the home health and both
5 SNF are probably the most obvious areas of concern because
6 of the size of the change in payment that's occurred and at
7 least the potential for access that that suggests.

8 MS. RAPHAEL: Just one minor point. The studies
9 have to do to with post-acute often rely on discharge
10 planners as the proxy to determine whether or not there is
11 access. I think that's certainly an important element, but
12 people come in from the community, not only from hospitals.

13 Then I think the secondary question is, if you get
14 through the gate, do you get the amount of service that you
15 need? I know that's very hard to calculate but I think it
16 is an important issue.

17 MS. DOCTEUR: The latter part of the study is
18 actually what we're hoping to address in the external
19 research contract that we're putting out.

20 DR. WILENSKY: Thank you. Good chapter.
21 Appreciate the efforts that have gone into this.

22 We are going to have public comment and then we're

1 going to review the revised recommendations from yesterday.
2 Then if we have the time we're going to start the inpatient
3 data section.

4 DR. ROWE: When do you think we're going to be
5 finished today?

6 DR. WILENSKY: Definitely no later than what we're
7 scheduled; perhaps earlier. My presumption, in the interest
8 of the commissioners is, if we have the time we ought to
9 start the afternoon session in the morning.

10 MS. WILLIAMS: Deborah Williams, American Hospital
11 Association. I wanted to comment on an item from yesterday
12 and that's whether the revised APR-DRGs would change the
13 administrative cost from hospitals. It's my impression that
14 when you look at it from both the outgoing side when a bill
15 leaves a hospital that there is no additional administrative
16 because it's based on diagnoses, correct? And that's what
17 goes on the bill to HCFA.

18 The other area that it could affect is where the
19 bill comes back from HCFA where the reconciliation clerk has
20 to run a grouper and compare the DRG from that grouper to
21 what HCFA says it got paid. Now if in some way the APR-DRGs
22 were less certain than the current DRGs that would be a

1 problem. However, if I suggest that running different
2 groupers gets you different answers, it's more of a problem
3 there than administrative cost.

4 So it doesn't look from the hospital point of view
5 that there are many costs except perhaps for training for
6 the finance people, one-time costs to understand the new
7 system.

8 The second thing I wanted to comment on was the
9 area of coding problems in the outpatient setting and how
10 they relate or don't relate to what the expenditures are.
11 There is an issue, as you know, of the undercoding of the
12 level of medical visits. But an end-up inspection of the
13 whole problem shows that there are other offsetting factors.

14 For instance, one-third of the outpatient PPS data
15 did not group. If in that ungrouped data there are a higher
16 proportion of medical visits, which is likely, that means
17 actually the conversion factor is understated and projected
18 expenditures are overstated. The reason behind that, which
19 is probably not very good for public comment, but the reason
20 behind that is that there are different levels of payment in
21 the current payment system with medical visits being paid at
22 a higher level relative to cost than other services.

1 My point being here is that it's hard to tell what
2 the projected level of expenditures will be, whether HCFA is
3 overestimating or underestimating.

4 DR. NEWHOUSE: Deborah, if the conversion factor
5 is too low, how are expenditures too high?

6 MS. WILLIAMS: In other words, the projecting --

7 DR. NEWHOUSE: I thought I heard you say that we
8 had underestimated the conversion factor, which I followed.
9 But then you said that led to an overestimate of spending.

10 MS. WILLIAMS: I'm sorry, it's the opposite. Yes,
11 you're right, total expenditures would be too low. Relative
12 to the first problem, the undercoding of medical visits
13 leads you to a too high conversion factor and projected
14 expenditures that are too high. The missing medical visits;
15 that is, one-third, for example, of emergency revenue
16 centers are uncoded, leads you to a conversion factor that's
17 too low and projected expenditures that are too low.

18 DR. WILENSKY: Thank you. Any other comments?

19 Kevin, can you review the E&M recommendations, or
20 any other recommendations we have?

21 DR. WEINRAUCH: This is the revised first draft
22 recommendation for E&M guidelines. HCFA should continue to

1 work with the medical community in developing E&M
2 guidelines, minimizing their complexity, and exploring
3 alternative approaches to promote accurate coding of E&M
4 services. The underlined portion is what we added.

5 DR. WILENSKY: Is there any comment on the E&M
6 coding?

7 Fine. Continue on the second.

8 DR. HAYES: The next recommendation is in response
9 to your discussion yesterday about the concern that separate
10 expenditure targets for physician services and OPDs and ASCs
11 was probably not a good idea since it would contribute to
12 inconsistency in payment updates for services provided in
13 the three settings, physician's offices, OPDs, and ASCs. So
14 what we have here is a draft recommendation and then in the
15 handout that I circulated there's some associated text that
16 would go with that recommendation. All of this would appear
17 in the section of the chapter on expenditure targets.

18 DR. NEWHOUSE: Kevin, my question here is in the
19 second sentence on, the Secretary should not implement. Is
20 this there because we think that the Secretary has the
21 authority or thinks she has the authority to implement even
22 if the Congress does not enact?

1 DR. HAYES: That's right. The way the BBA is
2 written and the way it describes how payment updates will be
3 accomplished for hospital outpatient departments, it's
4 possible that the Secretary could implement an OPD-specific
5 sustainable growth rate type mechanism. In fact in the
6 draft proposed rule that HCFA put out in September of '98
7 that's what they laid out as an option for implementing
8 their so-called volume control mechanism.

9 DR. NEWHOUSE: I think we should probably maybe
10 take three sentences rather than two then, because the
11 juxtaposition of this phrase, the Congress should not enact
12 and the Secretary should not implement, is very odd.

13 DR. ROWE: Perhaps better syntax would be, the
14 Congress should not enact nor should the Secretary
15 implement.

16 DR. NEWHOUSE: But I don't like that for the same
17 reason.

18 DR. ROWE: At least it would be English.

19 DR. NEWHOUSE: I understand. No, I agree with you
20 syntactually but it didn't go to my substantive point. I
21 think we need to make clear that we're writing this on the
22 supposition that whether the Secretary has authority is

1 ambiguous. Therefore we are writing this both to the
2 Congress and to the Secretary. At least that's what I
3 understand to be --

4 DR. ROWE: Why don't you just say that setting
5 specific expenditure targets for these settings are not
6 appropriate? [Inaudible.]

7 DR. NEWHOUSE: Fine.

8 DR. WILENSKY: I agree, I think that's -- and then
9 we have to deal with it as to whether it's statutory.

10 DR. HAYES: One minor clarification. We try to
11 phrase our recommendation in what you might think of as an
12 active voice where we're trying to be directing someone. So
13 in this case could we say that the Congress and the
14 Secretary should avoid setting service --

15 DR. WILENSKY: Yes.

16 DR. NEWHOUSE: Yes.

17 DR. ROWE: No, you should say what you want to
18 say, Kevin.

19 DR. WILENSKY: I htink the point is usually we do
20 want to be clear as to whether we're directing this to the
21 Congress or to the Secretary. I guess the only other way is
22 to indicate a lead-in phrase that it's unclear whether this

1 is an issue of statutory --

2 DR. ROWE: All you have to do is say that setting
3 specific expenditure targets should not be developed or
4 implemented.

5 DR. WILENSKY: I don't know whether you can think
6 about a way to try to capture both our usual distinction
7 that we are directing this both to the Secretary and to the
8 Congress that separate expenditure targets not be
9 implemented.

10 DR. LAVE: My concern is with the first sentence
11 of this. I'm not sure that it adds anything and I don't
12 think this recommendation has anything to do with
13 consistency. So I don't know why we just don't eliminate
14 that. Because when we were talking about consistency and
15 worrying about updates, we were sort of worrying about did
16 we want to go to a per-unit or whatever. In this one, if
17 you say we want to have consistency of payment updates, it
18 strikes me that expenditure targets are consistent.

19 So my recommendation would be that we eliminate
20 the first paragraph and basically that the argument should
21 be that the silo is a significant problem. There is too
22 much shifting and we do not recommend -- we direct or

1 whatever it is that we do.

2 DR. NEWHOUSE: But I think that's why the first
3 sentence is there. The concern was if you had separate
4 silos with expenditure targets that you would potentially
5 get quite inconsistent updates if service shifted from one
6 silo to the other.

7 DR. LAVE: That's the way I read that thought.

8 DR. NEWHOUSE: But then it's a problem with the
9 way it's worded I think.

10 DR. LAVE: When I read consistency I would say
11 setting an expenditure target would be consistent. I would
12 not see the consistency as having to do with having an
13 outcome that I don't like. So maybe that's just my problem,
14 but I think that having that first sentence there with these
15 many interpretations of consistency may be a red herring and
16 what we --

17 DR. NEWHOUSE: How about similarity instead of
18 consistency then?

19 DR. LAVE: But I don't even know where the
20 similarity comes from. I don't see what that adds, Joe.
21 Maybe it is only me. Maybe it is only I, and it may be an
22 obviousness that I'm overlooking. But I don't understand in

1 the context of this recommendation what consistency has to
2 do with it.

3 DR. KEMPER: Maybe it is only I and thy. But I
4 don't disagree with the second statement here, but there's
5 an easy conclusion that you come to from this recommendation
6 is, then let's have a global expenditure cap cutting across
7 all the silos. If there were a recommendation to that
8 effect that, neither should the Congress or the Secretary
9 implement a global expenditure cap across all the sectors,
10 then I would be very comfortable with it.

11 DR. WILENSKY: We have not ever had that
12 discussion.

13 DR. KEMPER: I thought we've had it quite a lot.

14 DR. WILENSKY: Not really in terms of a global
15 expenditure. You meant ambulatory. You just mean
16 ambulatory.

17 DR. KEMPER: I'm sorry, across the ambulatory,
18 outpatient.

19 DR. WILENSKY: That is not what you were saying.

20 DR. KEMPER: Yes, we have not had that discussion.

21 So to me, it would be an easy step from this
22 recommendation to an expenditure cap across all the

1 ambulatory services, and I think the thrust of our
2 discussion was quite the contrary, that we would prefer to
3 have updates. If that were the alternative, we'd prefer to
4 have updates. So I don't know if that's the thrust of your
5 comment, but that's my concern about this.

6 DR. WILENSKY: I can't remember now the other
7 recommendation. No, I agree, to the extent we don't have
8 another recommendation elsewhere in the chapter, that we
9 ought to have a two-part recommendation. We don't recommend
10 setting specific ambulatory care expenditure targets. We
11 also do not recommend the use of a global ambulatory care
12 expenditure target, at least at the present time. When you
13 have the discussion in the chapter -- I know you have the
14 discussion in the chapter about all the difficulties. I
15 think that as of this time we would not recommend doing
16 that, and we don't recommend the site-specific.

17 DR. KEMPER: That would certainly respond to my
18 concern.

19 DR. LAVE: I think that the site-specific stuff, I
20 think we all agree, never. And I think at this time, give
21 wiggle room for people who haven't really thought the whole
22 thing through.

1 DR. WILENSKY: Right, about whether we'd ever have
2 the data to allow us to do that. We may be able to just do
3 a relatively clean recommendation on those two. That we
4 don't recommend the first, we don't recommend the second at
5 this time.

6 DR. HAYES: So one way to do this then would be to
7 have -- I was almost going to say that we do not want to
8 have -- we almost have one recommendation which says we do
9 not recommend either setting specific expenditure targets or
10 a global expenditure target for all three settings.

11 DR. WILENSKY: For all ambulatory care, yes. I
12 think I would accept that.

13 DR. ROWE: I think the problem you're getting
14 into, Kevin, with respect to how to couch this is that while
15 you would like to use the active voice, as opposed to most
16 recommendations this is a non-recommendation. We are not
17 recommending that something be done. We're trying to
18 prevent things from being done. And there are two things
19 that we want, two polar extremes that we want to avoid here,
20 and that's what we're trying to do.

21 DR. WILENSKY: I think if you do it as you just
22 phrased it, that is responsive to the commissioners.

1 DR. KEMPER: But I would say recommend not. Not,
2 not recommend. We are basically recommending that they not
3 --

4 [Laughter.]

5 DR. WILENSKY: I understand. We are recommending
6 not doing it.

7 DR. ROWE: This is a prohibition.

8 DR. ROSS: Now that everyone's reached a
9 consensus, let me propose a couple of changes. One is we
10 really should be talking about rates here rather than
11 updates in the initial motivation. Something along the
12 lines of, to promote consistency of payment rates among
13 ambulatory settings, et cetera.

14 DR. LAVE: I think we don't want the consistency
15 in there at all, because our whole --

16 DR. WILENSKY: It's not relevant.

17 DR. LAVE: It's not relevant is what I would --

18 DR. WILENSKY: The recommendation is clear and
19 stands on its own without that phrase. We're saying not to
20 implement, recommends not implementing either site-specific
21 or a global ambulatory care expenditure target. Then the
22 text is very clear about the rationale of what we both want

1 to do and don't want to do.

2 DR. HAYES: So we would just not have this first
3 sentence in the recommendation at all?

4 DR. WILENSKY: Yes, I think that is where we came
5 out, because I think the discussion indicates our concerns
6 about consistency.

7 Further comment? Thank you.

8 We're going to do the revised ESRD after lunch to
9 make sure we captured the flavor. The one thing I wanted to
10 get a sense from commissioners before we have the
11 discussion, I think we were pretty clear about trying to be
12 more directive of having HCFA use its data to set a risk
13 adjustment so that ESRD patients would be given the
14 opportunity to join managed care plans.

15 What came up at the very end that I wanted to sort
16 of informally poll the commissioners' views is whether we
17 wanted to put a date specific or whether we simply wanted to
18 say, as soon as possible. The date specific that had been
19 raised at the end of the discussion was by the end of fiscal
20 year 2001, which would give a year and-three-quarters. I
21 don't know whether we can wait and see what happens, or we
22 can provide a date. But we haven't spoken with HCFA. You

1 either can mull it over and be prepared to respond after
2 lunch when we have this discussion or --

3 The only reason that it came up was because the
4 general concern here was -- the reason we wanted to have
5 this motivating recommendation was the concern that
6 otherwise HCFA will do it when it gets to it and it will be
7 not any time soon. While taking away the evaluation of the
8 demonstration as a prior requirement will at least take away
9 one excuse, it wasn't clear whether it would really provide
10 the motivation that sounded like you wanted to have present.
11 So if you'd like to you can think about it over lunch.

12 DR. LAVE: I want to raise another thing about
13 that recommendation. This is something that we talked about
14 after the discussion from the floor. That is whether or not
15 in fact we ought to encourage HCFA to oversample the ESRD
16 beneficiaries in terms of their satisfaction with care, so
17 we would have the information to know whether there were
18 problems. So we'd have to make a recommendation to direct
19 them to do that since we would have then patient
20 satisfaction, risk adjustment, and some outcome variables
21 when the time came.

22 DR. WILENSKY: Nancy, did you just hear the second

1 piece of what Judy suggested?

2 MS. RAY: Yes, I did.

3 DR. WILENSKY: Okay, post-acute quality. We'll
4 see whether we can maybe make contact with HCFA to see
5 whether there's an issue.

6 MS. DOCTEUR: Revised draft recommendations two
7 and four from the post-acute quality monitoring that you
8 discussed yesterday. The first revision is to draft
9 recommendation two to the first bullet. The change is
10 trying to clarify what it is that you've said you wanted to
11 do in terms of better coordinating post-acute care quality
12 monitoring systems. I think what it's trying to do is to
13 specify, if you think about the way in which you'd want to
14 go about coordinating quality monitoring systems compared
15 with what they are now.

16 You could think about doing it in two different
17 ways. The first way would be to create a one-size-fits-all
18 sort of system where you would try to monitor the same
19 things in all the post-acute care settings. This is
20 specifying that you want to do it the other way, which would
21 be to acknowledge what is unique about the individual
22 settings and to measure what's important, the core important

1 measures that you've talked about in the past. So this is
2 really a wording change to try to get at the concerns that
3 were raised yesterday about this being stating the obvious.

4 DR. WILENSKY: Are people comfortable with this?
5 Any comment?

6 Thank you.

7 MS. DOCTEUR: Draft recommendation four has been
8 changed also to try to strengthen the language in response
9 to commissioners concerns yesterday. The changes are
10 wording changes up front in the early statement to be much
11 more direct and to say, the Secretary should rationalize the
12 collection of patient assessment data, as opposed to saying
13 she should take steps to do so, and just try to be more
14 direct about what it is we want her to do.

15 Similarly, the first bullet is changed to be very
16 specific about what we're talking about here is limiting
17 data collection.

18 And the final bullet on the next page down has
19 also changed to again emphasize that what you mean to do is
20 to reduce the reliance on patient assessment data, not to
21 say that the Secretary should do more to collect different
22 types of data.

1 Are these consistent with the changes that you
2 wanted yesterday?

3 DR. ROWE: That's at the end?

4 MS. DOCTEUR: The very end, the very last bullet,
5 adding the phrase, to reduce reliance on patient assessment
6 data. I think one of the concerns from yesterday was the
7 sense that there -- trying to do more. And this is
8 specifying, no, we're saying, do something different. Do
9 those address your concerns?

10 DR. WILENSKY: Any comment that anyone wants to
11 make?

12 Okay, the answer is yes.

13 DR. LOOP: The problem is it's still, for me, a
14 little wordy. I'd rather see some of that in the text and
15 have a shorter recommendation, which I'll be glad to provide
16 to you sometime. But the people who write these forms will
17 say that the data collection is correct the way it is right
18 now. And the fact of the matter is it really is --

19 DR. WILENSKY: Excessive.

20 DR. LOOP: Beyond excessive.

21 DR. WILENSKY: I think maybe if the commissioners
22 are willing, why don't we have Floyd in fact do another

1 version, circulate it. I think we understand the issue
2 that's been raised. It will either have an acceptance in
3 its altered version or we're going to go here, understanding
4 it's wordy.

5 DR. ROWE: I would suggest is the word limiting
6 gives them the option to do what Floyd just suggested they
7 might do. Whereas if we use the word reducing we're sending
8 the message that we think maybe it's too much. So if we
9 say, reducing data collection, as opposed to limiting, we're
10 sending the message that we think there has to be less than
11 there is now as opposed to what you have now is justifiable.

12 DR. NEWHOUSE: Beth, can you or maybe someone on
13 the Commission remind me of what sampling, if any, is
14 contemplated with this data collection. Are we talking
15 about 100 percent samples?

16 MS. DOCTEUR: Remember that these patient
17 assessment data that are being collected are used both for
18 payment and for quality monitoring purposes. So given that
19 they have to collect it for 100 percent.

20 DR. WILENSKY: It's not really clear that they
21 have to. I mean, you can do quality monitoring --

22 MS. DOCTEUR: Certainly for the quality monitoring

1 side. It's just for payment.

2 DR. NEWHOUSE: Then I'm not clear what we're
3 talking about in terms of reducing. If we have to collect
4 it for payment --

5 MS. DOCTEUR: It's the items. For example, the
6 MDS has 300-odd items and a subset of those are used for
7 payment and a subset are used for quality measurement.
8 Although remember, in the MDS case we're not even clear that
9 the MDS provides useful information for monitoring quality
10 on the Medicare side. Only on the Medicaid side perhaps.

11 DR. NEWHOUSE: I understand. Let me go back to
12 the generic point. For the stuff that is not used for
13 payment then, why can't we be talking about sampling?

14 MS. DOCTEUR: There's a paragraph I think that
15 could be expanded in the chapter that mentions that that's
16 one way to go to try to break it down, to do sampling.

17 DR. NEWHOUSE: To reduce the burden?

18 MS. DOCTEUR: Yes, for the quality monitoring.

19 DR. NEWHOUSE: Maybe you could have a phrase
20 something, including the use of sampling, in the
21 recommendation.

22 MR. SHEA: I'd support the notion that Jack raises

1 of conveying a sense that we want some of this cut out,
2 particularly in the number of items sense. I'm not totally
3 comfortable though with simply substituting reducing for
4 limiting because then I think the phrase reads as if what is
5 now collected is the universe times 10. That is, it's the
6 right data and the wrong data, and we want to reduce that.

7 I don't think we are prepared to say, I wouldn't
8 be prepared to say that they're collecting the correct data.
9 So it's not a matter of taking what they have and simply
10 shrinking it back. It's a matter of getting the right data,
11 the right quality measures put in. So I don't know where
12 you go with that phrasing-wise, but it seems like it could
13 get worked out.

14 DR. WILENSKY: I think there were two. One is the
15 right data, and the least data needed for the two purposes
16 of payment and quality monitoring, including sampling. I
17 think the sense has been that the data collection is more
18 than is needed to do quality monitoring and to do payment
19 and that that's really what the complaint is. Is that you
20 could have a more parsimonious data collection effort, which
21 would reduce burdens both to the providers and therefore
22 make more care available to the patients, and that that's

1 not being done.

2 MR. SHEA: That's why I thought limiting actually
3 was a good word in that sense. Maybe if we left that and
4 then added something about, by this we mean not only
5 striving to get better measures but reducing the amount of
6 the total.

7 DR. LAVE: That would be in the text.

8 DR. WILENSKY: You can look at this again. I'd
9 encourage, Floyd, if you want to give a crack at trying to
10 restate this so it is stronger and circulating it. We have
11 agreed that we will try not to make changes following the
12 meetings. I think though this is strictly a wording change
13 to capture the sense that I believe we all agree on. So if
14 we can get an easy comfort level with the revised wording
15 we'll do it. Otherwise we'll go with what we have and just
16 try to make sure the text makes clear...

17 MS. ROSENBLATT: Gail, can I just make one
18 suggestion? What about just that first sentence, a period
19 after post-acute care providers. Rationalize picks up
20 everything we're talking about -- and move everything else
21 to the text.

22 DR. KEMPER: How about limit and rationalize, and

1 then put all the bullets in the text?

2 DR. WILENSKY: Do you have a sense or would you
3 like to think about it?

4 DR. LOOP: Review, limit, and rationalize, because
5 they really have to redo the whole form.

6 DR. NEWHOUSE: That's talking about years now.

7 DR. WILENSKY: Use the first sentence, then
8 review, limit and rationalize.

9 DR. KEMPER: And the bullets in the text.

10 DR. WILENSKY: Thank you very much. As I
11 indicated we'll review ESRD after lunch. Why don't we start
12 with the first of the hospital payment. David?

13 MR. GLASS: Good morning. This is to introduce
14 the hospital readmission analysis which will eventually
15 appear in the June report. So this is not a March report
16 issue. We're just looking at some preliminary results here
17 so we don't want to get too attached to the numbers.

18 Our objective here was to first determine if there
19 had been a change in the PPS hospital readmission rate from
20 '91 to '97 where there's been a significant change in length
21 of stay and some other measures. If there has been, we want
22 to understand where it is in terms of what particular DRGs

1 have been affected, what hospital types, perhaps what
2 regions of the country it's occurred in. And we, of course,
3 want to understand why and see if it's correlated with
4 changes in length of stay, or discharges, or the use of
5 post-acute care.

6 So here are the preliminary results. Readmissions
7 here is considered as a percent of initial admissions with
8 live discharges. So we're looking at initial admissions and
9 finding what happens to the people when they're discharged,
10 do they end up being readmitted to the hospital in three
11 days or seven days or 30 days. The most obvious point here
12 is that the rates have gone up. For the three-day
13 readmissions in particular, instead of 2 percent of the
14 discharges being readmitted, it's up to 2.5 percent. And
15 the change there, rounding, is about .6.

16 The question now, is that an important change or
17 not? You see it's repeated in the seven and 30-day rates
18 also increasing. But most of the change is concentrated in
19 that three-day period, which is maybe somewhat suggestive.

20 DR. LONG: David, is this the same DRG or any DRG?

21 MR. GLASS: These are all DRGs here.

22 DR. LONG: So for any diagnosis?

1 MR. GLASS: Right. So that .6 looks somewhat
2 small, but then it's a pretty noticeable change to be
3 considered as a percentage of those readmissions, 30
4 percent, and it translates to about 45,000 additional
5 admissions, if you will.

6 One way of thinking of has this been a big change
7 or not is to look at some trends. This is looking in '84,
8 '86, and '88. This is from work ProPAC did. They had
9 calculated readmission rates. They didn't do a three-day,
10 but they did a seven-day and 30-day rate. If you look at
11 that, it appears that they're kind of bouncing around 4
12 percent through the late '80s, maybe also into '91. There's
13 a small methodological change between the ProPAC method and
14 the method that we use for computing the readmissions. It
15 shouldn't have a significant effect. It may increase ours
16 relative to theirs a little bit.

17 So I think you can say that the late '80s to '91
18 it seems to be somewhat constant, maybe trending up a bit in
19 '91, both seven and 30 days. We also put average length of
20 stay there, which just coincidentally happens to tend to be
21 correlated fairly well. When the length of stay goes down,
22 the readmission rate goes up. So that's kind of suggestive

1 and that's part of what we want to investigate.

2 What this tells us is that the change from '91 to
3 '97 really does seem to be a significant change and
4 certainly out of the trend that we've been seeing. You can
5 see that as the readmission rates have gone up, the average
6 length of stay has dropped significantly from '91 to '97.
7 So we want to understand what might be causing this increase
8 and what's going on.

9 So for our next step we're going to investigate
10 the distribution of the increase. We're going to look at
11 all DRGs and see if there's some particular ones that are
12 perhaps high volume and high cost DRGs that have
13 significantly unusual changes in the readmission rate.

14 As an example of that, this is just looking at a
15 particular DRG. This is DRG 14, cerebral vascular
16 disorders. It's a fairly high volume DRG, 278,000 initial
17 admissions in '91. We also put up transfers, which is when
18 a patient is discharged and goes to another PPS hospital
19 within 24 hours. And that rate went down a little bit. The
20 readmission rate went up in almost exactly the same way as
21 the average.

22 So you look at this one and say, this doesn't seem

1 to be driving that rate change. It seems to just be
2 reflective of the overall rate change. And this is the type
3 of thing we're going to do is look through a number of DRG
4 examples and try to see if we can isolate ones where there's
5 been a major change that's different from the average.

6 The drop in mean length of stay here again is
7 large, but that's true for the average as well.

8 DR. ROWE: A couple of thoughts on this, David.
9 First of all, I think as the physician members of the staff
10 will certainly tell you, readmission is most commonly a
11 problem in cases in which people have a chronic disease in a
12 vital organ in which their reserve is limited. There are
13 two such diseases, congestive heart failure and chronic
14 respiratory disease. It's those two groups of patients who
15 are right around the margin of being able to sustain
16 themselves at home where modest changes occur and induce
17 readmission. Congestive heart failure is the classical
18 leader in readmissions.

19 So you should particularly focus on congestive
20 heart failure and chronic lung disease. If somebody is at
21 home on oxygen or with chronic lung disease, and then they
22 get a little bit of bronchitis, or a little bit of the flu,

1 or a little bit too much or too little medicine and it tilts
2 them over.

3 I see little value to an all-DRG analysis because
4 there's just too much noise.

5 The second thing is, I think this is an area in
6 which a change in the age of the population from 1991 to
7 1999 will be potentially significant. This was brought up
8 earlier in the context of a shorter time period with respect
9 to another dependent variable. It was felt with medication
10 use not to be a problem or an issue. But I think in this
11 case this may be an area where that's going to be an
12 important component, in addition to post-acute care being an
13 important component, et cetera.

14 The third thing is, if I had a nickel to spend, I
15 wouldn't do this analysis. I don't think this is really
16 going to inform policy. It's interesting. Somebody might
17 do it for their master's degree or something. But I just
18 don't think it's going to really inform policy so much at
19 our level. But if we have to do it or if people think it's
20 going to be useful, that's fine. But it just seems
21 intuitive to me what we're going to find.

22 DR. WILENSKY: I think one of the questions that

1 maybe, David -- I assume these are not age adjusted, but you
2 could have age-adjusted readmissions. The reason it's a
3 policy issue is that there has been some policy concern that
4 as length of stay goes down you may be driving readmissions.
5 So it would be an inappropriate response. That's really
6 what you want to see is whether or not what you are seeing
7 appear to be medically understandable -- maybe not
8 acceptable -- as opposed to reflecting the design of the
9 policy system that you've put in place.

10 The question is certainly asked. There had been a
11 presumption when DRGs were first put in place that putting
12 in an admission payment would drive readmissions up because
13 you can try to make up for the shorter stay by increasing
14 the volume at the margin. One of the reasons that
15 prohibitions, in terms of repayment, were set within a given
16 timeframe was to attempt to try to prevent that. Now that
17 has never been observed, with a lot of explanations as to
18 why, or that's not been very much observed. But the issue
19 remains one that I think we will probably be asked to
20 address and providing negative information.

21 MR. SHEA: I think having seen the numbers, we
22 have to do the analysis, otherwise Gail is not going to have

1 the right answer or any answer to the question when it gets
2 asked. It certainly will be asked by somebody on Capitol
3 Hill. My question was the same as has been raised earlier
4 about the age. I take it, David, by your no-comment that
5 these are not adjusted for age.

6 MR. GLASS: No, they are not. We just got the
7 data this week in fact. We're starting on the analysis.
8 But we can certainly look at the age adjustment.

9 DR. LOOP: I think this is going to be a very
10 interesting investigation. We wrote a paper in 1989 which
11 showed -- now this is a little dated because this is before
12 balloons and stents and thrombolytic therapy. We found in
13 looking at some of the -- I agree that you should
14 concentrate on the most frequent DRGs, not everything. We
15 found that half of the readmissions were planned elective
16 readmissions. So someone came in, had a diagnostic
17 procedure, left the hospital, went back.

18 Now that probably has changed today. I'll give
19 you this paper, by the way, at the end. I think that this
20 will add to our information about hospitalizations, the
21 changes. I don't know whether it will affect policy but I
22 think it will add to our knowledge about hospitalization,

1 and particularly the trend in changes in hospitalizations.

2 DR. ROWE: That's interesting. You might even
3 define those cases differently. They're not really a
4 readmission. If somebody is coming in for another --

5 MR. GLASS: There's no way of knowing if from the
6 claims data though; not that I know of.

7 DR. LOOP: One thing you should decide here, at
8 least to launch David in the right direction is what kind of
9 a cut he's going to make in the DRGs, because you will pick
10 up a lot of noise if you try to study everything. This
11 paper that we wrote was just related to cardiac surgery,
12 cardiologist, and gastroenterology, because we couldn't
13 process the enormous amount of data if we covered
14 everything. I'm not saying to do it that way, but I think
15 you have to limit your investigation.

16 MR. GLASS: What we're going to do is order the
17 DRGs by change in the admission rate and then isolate some
18 that are of interest.

19 DR. LAVE: I think that my comments are going to
20 be, to some extent, variations on the theme. First of all I
21 like this for the reasons that had been mentioned, but also
22 because I've been asked by a number of people, what's

1 happened to readmission rates? They're interested in what's
2 going on. So I think that for a number of other people who
3 are benchmarking and other things that they will like this
4 data.

5 The second thing is with respect to hearts, I can
6 tell you that we looked a little bit at the Pennsylvania
7 data and that we've been trying to develop these episodes of
8 illness sorts of things. That's neither here nor there.
9 But the issue is that there are a lot of people who we put
10 into the same episode if we use a longer period for that,
11 and they're often transfers from rural hospitals to urban
12 hospitals for surgical procedures. So you can't really tell
13 whether something is planned or not planned.

14 But if you an have an AMI, some period of time,
15 and then you have a bypass, you kind of know for that. And
16 there may be other conditions for which there are follow-up
17 surgical procedures for which -- what is really a transfer,
18 but it's not a transfer because there's a break in time --
19 is really a continuation on the same episode, as opposed to
20 -- for different expansion of the treatment as opposed to, I
21 got out. I got sick. You sent me out too early. I came
22 back. And you probably can tell a little bit by what

1 happens in the alternative, what's going on.

2 MS. RAPHAEL: I also think this is a valuable
3 study. And in the continuing effort to destroy our silos,
4 we are one of the 50 agencies that participated in the
5 national OASIS demonstration. Interestingly enough, one of
6 the areas we've been very concerned about was the
7 readmission rate for CHF. We have been trying to understand
8 whether we should be concerned about it or whether in fact
9 this was something that would be normative. And we in fact
10 have a goal to try to reduce the readmission rates because
11 we think the may be too high.

12 So I think it's also worth looking at what we're
13 learning on the post-acute side because there is now
14 considerable information on readmission rates.

15 MR. GLASS: In addition to looking at this by
16 DRGs, we're also going to look at it by hospital types and
17 location to see if there are any patterns there, and
18 investigate correlations with change in lengths of stay and
19 discharge destinations. The discharge destination is
20 probably going to wait until we get our episode of care
21 database underway because then we'll have more definitive
22 information on where people go after they leave the

1 hospital.

2 We'll look into other possible causes such as
3 changes in DRG mix, and severity changing perhaps within
4 DRGs. If we discover that people are being discharged
5 quicker and sicker, which is, of course, the concern, then
6 determine whether there are any payment implications. So in
7 other words, has the product changed such that we need to
8 make a payment change?

9 DR. LONG: I'm not as enthusiastic as others about
10 spending scarce resources on this direction given however
11 many reports it is that the Commission is supposed to do in
12 the next few months. And all our paper says is we're
13 looking at this as an indicia of quality. We've already
14 mentioned that there's still apparently a nagging concern
15 about payment game-playing and unnecessary readmissions I
16 guess.

17 But just look at the DRG-14 data that was put up
18 there, just back of the envelope numbers, from '91 to '97 we
19 have reduced the number of patient days spent treating this
20 diagnosis by over 1 million days in an expanding, aging
21 population. Even if 100 percent of the differential
22 readmissions had mean lengths of stay double the current

1 mean length of stay, you would have fewer than 100,000
2 additional patient days. So in the worst of all possible
3 worlds we would have reduced patient days by over 900,000.
4 So I'm not sure what it is we're looking for here, if we're
5 trying to find something wrong.

6 DR. WILENSKY: Again to reiterate, the issue that
7 was raised when DRGs were put in place is that having put in
8 place an incentive to cut down days you would also encourage
9 gaming of various sorts. We talk about upcoding,
10 downcoding, right-coding. And readmission is a more drastic
11 measure, but not one that people have wanted to put off the
12 table. And it also has the issue with regard to some
13 diseases like congestive heart failure as a reflection of
14 potentially problems in avoidable problems with regard to
15 delivery of health care.

16 So I think the set of reasons that we have looked
17 at this is really a combination of inappropriate response to
18 program design, which we will be asked to address whether or
19 not it's there or not, just simply it's absence. But also
20 some of the issues like with the congestive heart failure,
21 whether or not this is indicating something that could have
22 been handled better in some other way and some other --

1 diabetes may also be one. So it's some of the ones which
2 may be used as sentinel effects, particularly readmission,
3 or at least suggest for further follow-up.

4 But I think the notion that David had indicated of
5 looking at frequency of readmissions and looking -- it ought
6 to be two things. One, where's the action. And the second
7 is, certain DRG classifications are ones that you'd like to
8 look at to see whether or not there's something going on.
9 So I think it's a combination of both letting the data tell
10 you where the action is and thinking, a priori, where you
11 might find an issue that you think would be important
12 medically.

13 DR. LOOP: To our surprise, we may find something
14 right in medicine. We're not really looking for something
15 wrong all the time.

16 DR. WILENSKY: Yes. And just being able to be
17 responsive to something that we know we will be asked about.

18 MR. GLASS: Actually, we were surprised to see the
19 increase. That was the first thing that happened was, oh,
20 there has been an increase, because that was not a foregone
21 conclusion when we went in.

22 Another possible reason you might want to look at

1 this is that previously the PROs were reviewing all
2 readmissions I think, and apparently that stopped in '94.
3 So that may have had some effect as well.

4 MR. ASHBY: If I could, just for context here in
5 response to Hugh's point. While it might be true that if
6 readmissions are increasing, the implication for the total
7 number of patient days is rather modest, I think it's worth
8 reminding ourselves that the implication about payments
9 don't run parallel to the implication on days. Because when
10 you reduce [inaudible] --

11 DR. KEMPER: Whether this is useful or not to me
12 depends upon readmission is a good or bad thing and whether
13 we really know it or not. It strikes me that the only way
14 you could really do that, come to a conclusion about that is
15 looking condition by condition and trying to see if there's
16 -- do two things. One is see whether there's anything in
17 the claim that would be an indication of whether it's an
18 avoidable condition that resulted in the readmission.

19 Secondly, look at other factors that might have
20 led to a higher readmission rate for the condition. Change
21 in technology which meant that something that wasn't
22 treatable in the past is now treatable. So in the first

1 case you identify, and in the second case you treat it. But
2 not being a clinician, as Jack will be quick to tell you, I
3 am not able to judge whether that's even a line of judgment
4 about the readmissions and whether they're indicators of
5 quality problems or not.

6 My second comment is along the lines of Jack's
7 with the aging of the population. The other thing that's
8 happened is enrollment in managed care, and we know that
9 there's favorable selection -- whether the remaining
10 population in fee-for-service is sicker and therefore
11 subject to more readmissions. Frankly, I don't think either
12 the aging or the shift to managed care is likely to be big
13 enough to explain it, but it's something that at least some
14 sort of back of the envelope calculation might be useful.

15 DR. NEWHOUSE: I want to somewhat continue along
16 the lines Hugh and Jack Ashby started. Assuming, as you
17 stated out, that at least some of the readmission increase
18 is causally related to length of stay falls then, as Hugh
19 was I think presuming and Jack was presuming, then there
20 probably needs to be some analysis of what the payment and
21 cost factors are that would have to factor in the cost of
22 the additional post-acute from the length of stay, and it

1 would have to implicitly -- I think one answer to Jack's
2 point, the first order of point of correct. But that some
3 of that has come back in the form of the lower updates from
4 site of care substitution.

5 But the general point is that there is some
6 tradeoff between the readmission rate and overall payments,
7 and that's kind of the point of quicker and sicker. And we
8 probably need to draw attention to both sides of the
9 equation.

10 The other point is that although overall we don't
11 think we had a lot of coding changes in this period, at the
12 level of the specific DRG, it's not so clear to me. And I
13 don't know how you would do this, but if I were on Jack's
14 study section, I would worry about whether you had
15 difference cases in specific DRG, particularly whether
16 coding of comorbidities in the adjacent DRGs had changed,
17 and analyzing readmissions.

18 DR. ROWE: Just to respond to Peter's suggestions
19 or questions about what the role of different factors would
20 be, technology for instance, and others, in determining the
21 readmission rates. My guess from the literature and my
22 personal experience, while technology is important,

1 particularly new medications, approaches to anti-
2 coagulation, and things like that, the two most important
3 factors are things that one you may be able to measure and
4 one you won't.

5 One is the availability of post-acute formal care.
6 The second, which is probably the most important, that you
7 won't be able to measure, are social factors. Changes in
8 informal support system. Whether the daughter is there to
9 take care of the patient at home at night, whether they can
10 afford to have people around the clock, et cetera. These
11 kinds of social factors of who's around the house and who
12 isn't, and these multiply impaired frail elderly patients
13 coming out of the hospital with chronic lung disease or
14 chronic lung disease, need dietary supervision, need to get
15 their medicines on time, they're on a complex medication
16 regimen.

17 And when those social factors start to fall apart,
18 and resources aren't available, financial or otherwise, for
19 post-acute care, bam, the patient's in the emergency room.

20 So you'll be able to look at the home care program
21 issues but it's going to be harder for you to assess the
22 social factors, which the older you get, the sicker you get,

1 the more important you get. So that's just a context, some
2 of what we can measure and some of what we can't.

3 DR. WILENSKY: It seems to me the sense of this,
4 David, the first thing is there something there or not? Is
5 there something we can observe, age-adjusted? My guess is,
6 as Peter suggested, probably whatever is being picked up by
7 any changes in the managed care population and the aging is
8 not going to impact it, hasn't been great enough in this
9 period that you're looking at in the '90s.

10 And either there is something that suggests it's
11 worthy of some follow-on study, to try to see if we can
12 tease anything out of it, or there's not. But as I've
13 indicated, it is a question that does get raised in a policy
14 sense and, I think occasionally, in a clinical sense, and
15 goes to the issues about the design of some of the current
16 payment systems.

17 So it seems to me, on all those levels, it is
18 appropriate to see whether there appears to be something
19 going on. And the answer is it may be something very small
20 or maybe not anything that we can really see going on. Or
21 whatever it is isn't easily disassembled in terms of which
22 of these various factors we've raised could be explaining

1 the change.

2 But I do think that, at least the kind of level of
3 discussion that you've been suggesting, would give us that
4 first answer.

5 MR. GLASS: So we'll proceed with it then at a
6 modest level.

7 DR. WILENSKY: Yes. Thank you. We're going to do
8 the PPS-exempt and then we'll do the other one after lunch.

9 MR. ASHBY: As was noted earlier, Janet is
10 suffering from some laryngitis from the flu. Nothing has
11 changed since this morning. I am once again subbing, as
12 Beth did this morning. So please bear with me on this
13 material that Janet is more familiar with.

14 Let me start with a little bit of background here,
15 really just review. TEFRA exempted several classes of
16 hospitals from PPS back when the hospital PPS was put into
17 effect in 1984, basically because they lacked appropriate
18 classification systems on which to base payment.

19 So these facilities are, and have been every since
20 '83, paid their average cost per discharge, subject to a
21 facility specific limit that has been known as the target
22 amount. They also get bonus payments if their costs come in

1 under their target, and they get so-called relief payments
2 if their costs exceed the target by a certain amount.

3 BBA made several important changes that do come
4 into the picture of considering update recommendations.
5 First and perhaps foremost, the bill capped the target
6 amounts for the first time at the 75th percentile. So we
7 now have a three-way determination of payment. They are
8 paid the lower of their costs, their own facility specific
9 limit, or the 75th percentile of the limits of all
10 facilities.

11 Then the bill implemented a table, if you will,
12 that linked their updates to financial performance. This is
13 a phenomenon that is unique in fee-for-service payment
14 policy. This is the first time that we have essentially
15 legislated updates to margins. We've talked about that
16 numerous times over years, we should look at margins as
17 relevant information. Here we can clearly gone one step
18 further. The law says if your margin is very low you'll get
19 a higher update. If your margin is very high, you will get
20 a lower update.

21 Then the bill also required PPS for rehab. That's
22 coming down the pike next year. And it required a proposal

1 of PPS for long-term care hospitals.

2 If we move on to the next graph, we see that the
3 margins of PPS-exempt facilities have increased rather
4 substantially over the years. It's since 1990 that we're
5 taking a look at.

6 Particularly in the case of long-term hospitals,
7 that's the lower of the three lines there, we've gone from
8 very low margins, minus 30 percent or close it, to modest
9 positive margins.

10 There are two general phenomenon that we think are
11 behind this trend. First, and again I suspect, foremost of
12 the two is the difference between new facilities and old
13 facilities. The general issue here is that when a new
14 facility comes in they have their base payment established
15 on their cost in their second year of operation. And
16 actually, I believe it's their first year of operation in
17 the case of a hospital unit. So they have the opportunity,
18 obviously, to come in with very high costs per case, which
19 is likely to happen when you're new. You don't have very
20 many patients, you've got a scale problem. And then you are
21 allowed to essentially keep that very high base. And it
22 protects them against the impact of the limits over time.

1 Let's go on to the next table, that shows the
2 difference between new and old facilities. In all three of
3 the categories the 1997 margins are higher for the new
4 facilities than they are the old facilities. And note
5 particularly that in the long-term category, the difference
6 is very wide. This is the category for facilities where the
7 newly operated facilities has really driven their financial
8 performance.

9 But I did want to note that the BBA did respond to
10 this new/old hospital facility. It was this problem that
11 prompted the differential updates. The theory was if you
12 have an unusually high margin, it's probably due to being a
13 new facility and we will reward you with a lower update, if
14 you will.

15 They also did a second thing that's rather
16 important, and that is they capped the ability of facilities
17 to come in with a high base cost. Their initial base is now
18 limited to, I believe, 110 percent of the mean of applicable
19 facilities, facilities in their class.

20 The second phenomena going into the rising margins
21 is length of stay declines. Of course, this has a familiar
22 ring to it. We have been talking about this with PPS

1 hospitals for several years. And it also is a factor with
2 the exempt hospitals.

3 In fact, if you'll notice on this chart, it is
4 rehab facilities in particular that have had a very large
5 decline in length of stay. And in fact, a larger decline in
6 length of stay than even the PPS hospitals over the course
7 of the '90s. In the other two groups, the drop has been
8 rather substantial, as well.

9 Length of stay declines, of course, lead to low
10 cost growth, all else being equal. And you'll notice, in
11 the rehab category, the effect is rather evident. They have
12 had an average cost change of minus 1 percent per year over
13 the entire '90s. That's the cost impact of length of stay
14 decline.

15 Now I did want to note, though, for context here
16 that with the PPS hospitals, we have the issue, the problem
17 if you will, that when length of stay declines, it lowers
18 the hospitals facilities but the payment stays the same,
19 literally unaffected. That isn't quite the case here, given
20 that the payment is cost-based, when your costs are reduced
21 due to the length of stay decline, your payment is reduced
22 along with it.

1 Except that what has happened over the decade is
2 that, in apparent response to the length of stay decline,
3 fewer facilities are now subject to the limits and more
4 facilities have qualified for bonus payments. So indeed, it
5 has contributed to a situation where payments have been
6 rising faster than costs.

7 I think we're ready to go on and look at the
8 update framework. First, a couple of notes about the
9 framework itself. You heard me talking yesterday about our
10 desire for a generalized update framework that with
11 customizing we can use across different categories of PPS's.

12 Here the customizing is a little bit more
13 extensive because of the fact that we don't have a patient
14 classification system in effect for these facilities.
15 That's the first one. That essentially prevents us from
16 having a case mix component to our update framework. We
17 really don't have any information on how case mix has been
18 changed, and therefore upcoding is obviously not an issue,
19 and so you don't see it up here.

20 The other difference is in the S&TA category. We
21 don't have S&TA net of productivity improvement here. We
22 have left productivity out altogether under the theory that

1 here when you achieve a productivity improvement, your
2 payments will go down along with your costs. That is the
3 implicit productivity factor, if you will. We didn't think
4 we needed to adjust for it again in the update framework.

5 So those are the two primary differences.

6 I'm sorry, Janet is reminding me, of course, that
7 we also -- at least at this point in time -- don't have a
8 site of care substitution factor as well. The declines in
9 length of stay raise the issue of whether we should be
10 looking at where these patients go upon discharge from these
11 facilities. Anecdotal information suggests that there has
12 indeed been an increase in the use of other forms of post-
13 acute care after discharge from these facilities. And we do
14 want to take a look at that when our episode file comes into
15 effect.

16 But at the moment, we don't have a site of care
17 substitution factor here either. Question?

18 DR. ROWE: This still continues to include
19 children's and cancer hospitals?

20 MR. ASHBY: Yes, the update will apply to them.

21 DR. ROWE: Are there any data with respect to
22 cancer hospitals or children's hospitals that are specific

1 or different, because data -- they are obviously very
2 different facilities than rehab facilities and chronic
3 hospitals. And what we're doing is doing an analysis based
4 on a large number of rehab facilities and site facilities
5 and taking that result and applying it to acute care cancer
6 hospitals.

7 MR. ASHBY: Not only an analysis, but the law
8 itself, of course, does the same thing. I think you're
9 making an excellent point. Much of the provisions of the
10 BBA were in response to the new/old hospital issue. Well,
11 how many new children's hospitals do we have? How many new
12 cancer hospitals do we have? Actually, there may be some
13 new cancer hospitals, but they're not in the exempt
14 category.

15 So much of what has driven policy is, I guess, it
16 seems to me, not really applicable to these facilities.
17 It's a very good point.

18 DR. ROWE: I think it would be interesting,
19 therefore, to do an analysis, if you're doing an analysis
20 and if you have the available data, of the cancer hospitals
21 separately or the children's hospitals separately, to see
22 whether or not the decisions that are being made on this

1 larger database make sense.

2 I have no a priori knowledge of whether or not the
3 cancer hospitals would look like they need more of an
4 increase or less of an increase, but it just doesn't make
5 any -- it's really apples and oranges.

6 DR. NEWHOUSE: Jack, I think that comes in on the
7 S&TA. We haven't gotten to a site of care yet. There may
8 very well be a different -- what you're leading to is a site
9 of care substitution would differ, which is very likely
10 correct. But we haven't gotten to a site of care
11 substitution adjustment yet.

12 DR. ROWE: I'm not sure that's right. I mean,
13 they're just completely different --

14 DR. NEWHOUSE: No, the S&TA may well be different
15 in those. I think there were nine and are now 10 cancer
16 hospitals.

17 MR. ASHBY: There are 10, yes.

18 DR. ROWE: The second is that this includes units,
19 you keep talking about facilities here. But you're talking
20 about units within hospitals as well as free-standing
21 facilities; is that right?

22 MR. ASHBY: We coined the word facilities to take

1 in free-standing hospitals plus units of PPS hospitals. And
2 it does indeed apply to both.

3 I think the point about looking at children's and
4 cancer a little closer is a good one. I think we should go
5 back and put that on the agenda for this year. They,
6 perhaps, have gotten a little bit of short shrift just
7 because there are so few of them, and their number of cases
8 are so small, in the case of children's. But I don't know
9 if that's a great reason not to look at them. Perhaps we
10 should.

11 DR. KEMPER: Do you have data on total margins?

12 MS. GOLDBERG: It's in the data that we have, but
13 not in the printouts. So we'd have to run some additional
14 data.

15 DR. KEMPER: I think that would be useful to look
16 at in coming at this.

17 I guess I come away from this just scratching my
18 head about what's really going on behind this, because
19 unlike the other updates where all the hospitals are subject
20 to the same set of rules, here you have a whole different
21 set of rules, depending on the history of the facility and
22 the nature of the costs, and so on.

1 And so when we look at the aggregate data, say on
2 profitability, that might be a mix of some facilities that
3 are very profitable and some that aren't very profitable,
4 some that deserve an update and not.

5 I guess my biggest concern is it sounds as if
6 there is, for the set of facilities that is truly cost-
7 based, that is to say if they have shorter lengths of stay
8 and their costs go down, their payments go down. Or vice
9 versa, if their costs go up -- in other words, if they're
10 not subject to any of these limits, for that group of
11 facilities, don't they already get a sort of automatic
12 update? And then another set of facilities that's up
13 against the limit amount where they don't get any update at
14 all, any implicit or automatic increase or bonus or
15 whatever.

16 And so they deserve an update but the others may
17 not deserve any update. Deserve in the sense of cost of
18 efficiency.

19 MR. ASHBY: Right. One of the things that we have
20 to keep in mind here, which was going to be my first
21 statement as we look at the update framework, is that the
22 update only applies to the facilities limit. If the

1 facilities cost is underneath the limit -- actually, I
2 should say well underneath the limit, beyond where bonus
3 comes into effect, then their payment increase is driven by
4 their cost increase. It is truly cost-based.

5 So you're right, the dynamics are a little
6 different and we have to keep that in mind.

7 DR. KEMPER: So they don't then get this update?

8 MR. ASHBY: No.

9 DR. LAVE: This comment I'm reiterating -- is that
10 what we do when we're forceful as opposed to repeating? I
11 am reiterating a request. This actually follows from
12 something that Peter has said.

13 That is that my preference would be, in many of
14 these things, where we talk about margins, is to also give
15 some distributional data about the distribution across
16 facilities with respect to what's happening.

17 I find sort of this concept of aggregate margins
18 somewhat befuddling because you have very different things
19 going on underneath. I'd like to know something about the
20 median hospital or the median facility. I mean, you've told
21 us something about young and old but even then again, the
22 data there are in the aggregate terms for those facilities.

1 So I'm not exactly sure what distributional data,
2 but I think that it would be very informative to have some
3 distributional data behind the aggregate data that are
4 presented, not only for these hospitals but for the regular
5 hospitals that are subject to PPS, as well.

6 MR. ASHBY: We will do that.

7 DR. WILENSKY: Any further comments?

8 MR. ASHBY: Do we want to look at the framework
9 again then?

10 First of all, my first caveat was the one I've
11 already made. This only applies to the limits, and that's
12 an important thing to keep in the back of our minds. Second
13 is that we are not expecting to make the recommendation here
14 until our June report. So this is a preliminary look at it.

15 You can do the extent of decisionmaking that you
16 feel comfortable with, but you will, in any event, have an
17 opportunity to revisit the decision before it becomes final
18 and goes into our report.

19 But where we stand here is that, first of all, the
20 forecasted market basket for 2001 is 2.8 percent. The way
21 we have traditionally done correction for forecast error is
22 that we are looking back two years, that is to '99, which is

1 the most recent actual data that we have available.

2 And it turns out that the actual market basket
3 increase in '99 was the same as HCFA forecast at the time.
4 And so the correction factor is zero.

5 Now for the S&TA, there's a little bit more to
6 this than meets the eye, and I'm in a little of an awkward
7 position here because we had originally planned to initially
8 address this issue with the PPS hospitals and Nancy Ray was
9 going to do these comments. So I guess I'm, in a way,
10 substituting for her, as well.

11 That is, you'll recall that last year we took a
12 look at Y2K issues in the context of S&TA. We posed the
13 question of whether after the magical January 1 goes by,
14 will there be additional Y2K related issues that hospitals
15 have to deal with?

16 I think it's safe to say that, as of January 14th,
17 we don't see any signs of it. But this is one of the
18 advantages we have in holding this for a couple of more
19 months. If something should materialize, we would be in a
20 position to respond to it.

21 Comment on that?

22 MR. JOHNSON: Just on that, Jack. I think one of

1 the things that you may not have anticipated, though, is
2 that people spent a lot more than they thought they were
3 going to spend. It's not just computer systems, it's
4 equipment, embedded chips, legal issues for protection.

5 For example, Peter and Gail know in Lansing,
6 Michigan, we now have two hospitals there. Their figures at
7 the end of the year, of expenditures for Y2K between the two
8 hospitals, were \$40 million, a fairly significant number in
9 a small community. And as you go to some of the larger
10 communities, the numbers run much higher.

11 So if anything, I'd say it's not an issue of are
12 there going to be more expenditures, because we missed and
13 we've got to go back and fix. I think the fact is between
14 equipment, between computer and information systems, between
15 consultants to come in and set these things up and change
16 them, my estimate in our state, at least, is the people
17 spent about twice as much as was estimated.

18 Now the result of that is there's no crises 14
19 days later. But on the other hand, if our premise on the
20 update is well, since nothing happened we're not going to
21 give an update, I think that really shortchanges what
22 actually happened out there in the field.

1 DR. WILENSKY: We'll come back to this in our next
2 session on inpatient. I think this issue about to the
3 extent that there may have been a component error or an
4 underestimate in the past, we can talk about whether or not
5 -- as we sometimes do corrections -- whether that's
6 something that we want to take up.

7 MR. ASHBY: So we'll defer that conversation to
8 this afternoon?

9 DR. WILENSKY: Yes, because of the fact that it
10 seems to me that it's not as compelling with the PPS-exempt
11 hospitals as it may be within the general hospital world.

12 MR. ASHBY: On Y2K?

13 DR. WILENSKY: In terms of the extra payments.
14 But I don't know whether Spence's comments --

15 MR. ASHBY: What do you think about that? On
16 other S&TA, you're absolutely true, we've always kind of
17 thought that. But on Y2K I wonder, is it really any
18 different?

19 DR. NEWHOUSE: The units would presumably be part
20 of the overall hospital effort.

21 DR. WILENSKY: Some of them are.

22 DR. NEWHOUSE: I understand, not the free-

1 standings.

2 DR. WILENSKY: I guess I'm thinking about -- and
3 it just may be more of a question of whether or not we might
4 need to try to see estimates. These are just a different
5 class of hospitals. And whether or not, whatever goes on in
6 the general hospital world, we ought to try to see whether
7 there's any indication of whether Y2K spending for this PPS-
8 exempt class of hospitals was about the same or less for
9 whatever set of reasons.

10 DR. ROWE: With respect to that -- I'll reserve to
11 this afternoon my comments about Y2K in general. I think
12 that these hospitals are less likely to have had the kinds
13 of expenditures. Our expenditures were in the ICUs, in the
14 operating rooms, the recovering rooms, monitoring areas of
15 coronary care units, where we spent, in our hospitals, \$34
16 million on this issue.

17 We can talk about how much of that we would have
18 spent anyway. Some of it was just equipment that we
19 replaced a little earlier than we would have otherwise, et
20 cetera. We can go back and forth. We'll explain what we
21 spent and why.

22 But I would agree that these hospitals, which are

1 the rehab, psych, are not immunized completely from these
2 issues, but somewhat less technologically intensive. So I
3 think we have to say that.

4 MR. ASHBY: That's a good point.

5 DR. ROWE: Forgetting Y2K -- thank god we're able
6 to do that -- I think that the S&TA, you're taking the
7 productivity out because you're saying that feeds back to
8 lower payments anyway. So this is not an S&TA discounted by
9 the productivity?

10 MR. ASHBY: No.

11 DR. ROWE: This is S&TA. And so I want to look at
12 the S&TA level of zero. I want to ask you what the trend
13 has been over time, over the last several years, as to what
14 that S&TA was if you add back the productivity discount,
15 because it's not in this one? In other words, what has that
16 number usually been over the last three or four years.

17 MR. ASHBY: For PPS-exempt hospitals it has been
18 zero in our update recommendation for several years.

19 DR. ROWE: Is there ever a point at which you
20 think there are some scientific and technological
21 advancements?

22 MR. ASHBY: I was going to get to that. We did do

1 some looking into this where we could. We made some calls
2 to two different organizations, did a little bit of
3 literature search, and really did not uncover anything
4 significant, substantial that related to these facilities.

5 And so we've generally sort of continued with the
6 thought we've had previously, that most of the significant
7 expenditure of dollars for new technology has been in the
8 acute care hospitals. It sort of parallels your Y2K
9 comment, actually.

10 DR. ROWE: If that's your analysis, all I would
11 want to say is we should be mindful that, just like the Y2K
12 experience may be different in the acute care hospitals,
13 this may be different in the acute care hospitals. And
14 whatever decision is made with respect to this isn't
15 necessarily driving this issue with respect to the other
16 hospitals?

17 MR. ASHBY: No, and as you'll hear this afternoon,
18 we did not treat it the same either.

19 The other comment I'd make by way of background is
20 that several years ago we did do actual sponsored research
21 of S&TA measurement. And we did do that separately for the
22 exempt hospitals, and we got a minuscule measured amount. I

1 think it was like .1 percent or some such, along that line.

2 It didn't even round to .1. It rounded to zero.

3 DR. WILENSKY: And not in the rehab, either.

4 MR. ASHBY: No, at least not at that time. Of
5 course, the rehab field has changed rather drastically the
6 last few years.

7 DR. WILENSKY: That's the only one, at a sort of
8 an intuitive level, I'm not surprised that you weren't
9 picking anything up maybe on long-term care and psych. I'm
10 a little surprised that some of the inpatient rehab would
11 have had --

12 MR. ASHBY: No. I would not want to guarantee
13 that we would find the same thing today in rehab. And
14 that's part of the reason that we at last tacked the .2 on
15 to here. There's uncertainty, because of the fact that we
16 have not measured this recently. There's also uncertainty
17 in the sense that the S&TA measurements always looked at
18 significant major developments.

19 We could never really capture all the small ticket
20 stuff. And I'm comfortable with the conclusion that it is
21 literally zero, in light of these small immeasurable things.

22 DR. ROWE: We'll give you a card, Jack, that says

1 if this patient is ever admitted to a rehab hospital he
2 should not get any advances in care that have been
3 introduced since the year 1991. Would that be okay?

4 MR. ASHBY: That's kind of the point. But not
5 any, it's so stark that it really leaves you with an
6 uncomfortable feeling.

7 DR. LAVE: I don't know about the literature
8 research, but I would imagine that one of the reasons that
9 it hasn't been this huge problem has to do with the fact
10 that there's been this decrease in length of stay. So that
11 it's very difficult analytically to cross off the effect of
12 the decrease in the length of stay. Since that's not being
13 in there, it could have been that the decrease in length of
14 stay, had there been no, would have had a bigger effect on
15 overall costs.

16 DR. ROWE: In the PPS-exempt units would that be
17 as important?

18 DR. LAVE: I'm just saying that one of the reasons
19 that we, I think, are not observing -- where you would
20 observe it would be cost pressures pushing you up against
21 the limit, and you would be observing a lot of hospitals
22 might be having trouble because they were implementing

1 science and technology, and you might have sort of an ah-ha
2 kind of thing.

3 But if you look at what's going on, you've had
4 this significant decrease in the length of stay. And you
5 have had a consistent update, so that you've had some leeway
6 in those facilities for improvement in technology. So that
7 Jack doesn't really have to go and get 1990 technology. He
8 can go and get 2000 technology with a good conscience.

9 DR. ROWE: Why do you think there's been a
10 reduction in length of stay at places that PPS exempt?

11 DR. LAVE: It's probably to do with science and
12 technology?

13 DR. ROWE: No, it's because Medicare is not the
14 only payer and the other payers have strict limitations and
15 the length of stay that they'll pay for. And so you build
16 in a system because managed care payers and other commercial
17 payers, et cetera, don't treat these as if they are exempt
18 from these restrictions. That's the reason. Nothing to do
19 with the science and technology.

20 DR. WILENSKY: We don't have to make a final
21 decision on whether we want to include this, but the notion
22 of having some leeway that people can think about when we

1 come to make our recommendation, I think, is appropriate.

2 MR. ASHBY: So we're at a point where we can leave
3 this chart and pick it up?

4 DR. WILENSKY: I don't see -- unless want to
5 discuss the issues anymore -- that we need to do more.

6 DR. KEMPER: I just hope that -- in the background
7 here is this dramatic increase in Medicare margins. And the
8 story you've told is that payments are either being capped
9 by this limit or being adjusted to actual costs because
10 they're really based on a cost reimbursement level.

11 So some explanation of why that's occurring and
12 whether that should affect our update thinking, seems to me
13 important. In a couple of areas, Medicare's two-thirds of
14 the business. So Medicare's got to have a lot to do with
15 what's happening to that.

16 And nothing in the way it's written would explain
17 to me why has there been that dramatic change, and should
18 that affect --

19 MR. ASHBY: Change in [inaudible]?

20 DR. KEMPER: Yes.

21 MR. ASHBY: I think broadly speaking, the length
22 of stay drop and the introduction of the new facilities with

1 high bases does explain a lot of it. But there is more
2 detail behind that, as you said, because you have one set of
3 facilities that are affected by the limits and one set that
4 are not, and they're having different experiences.

5 DR. KEMPER: So if we looked at the old ones, we
6 wouldn't see this increase in margins?

7 MR. ASHBY: Oh yes, we would, but lesser so. That
8 is one of the analyses that we wanted to come back with next
9 time. We want to look at the trend in the new and the old
10 separately, because that's the way you tease out effect of
11 length of stay from the effect of new facility. So at a
12 minimum you want to do that.

13 Secondly, we want to look at the distribution and
14 that means monitoring what's happening with those who are up
15 against the limit versus those who are not.

16 DR. KEMPER: But it just strikes me that somewhere
17 in the payment, in these complicated payment details and
18 bonuses and so on, something is going on to raise the
19 margins. And if you could shed any light on that, that
20 would be helpful.

21 MR. ASHBY: We will try to be more specific
22 [inaudible].

1 DR. WILENSKY: Commissioners, is there any other
2 comment? We're going to break for lunch. I think we're
3 down where we were yesterday. We can either reconvene at
4 1:00 or 1:15. I think it will take 30 or 40 minutes to go
5 through the session and I would like you to see the ESRD
6 recommendation, to see whether we're capturing it.

7 Again, my main interest is in keeping you here to
8 have input on this, so 1:00 is fine. We'll reconvene in
9 public at 1:00.

10 [Whereupon, at 12:21 p.m., the meeting was
11 recessed, to reconvene at 1:00 p.m., this same day.]

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1 AFTERNOON SESSION [1:24 p.m.]

2 DR. WILENSKY: Tim?

3 MR. GREENE:

4 Good afternoon. Now we're turning to the update
5 for PPS hospitals, PPS inpatient payment rates.

6 A brief background on the update. As you recall,
7 the operating update is set in statute by the BBA. On the
8 other hand, the capital update is set by the Secretary with
9 discretion, set through the rulemaking process. This year
10 we'll be having a single update, a combined capital and
11 operating update, consistent with the recommendation you
12 made earlier.

13 Though the operating update is set in statute, we
14 take the position that the Congress looks to the Commission
15 for advice on the appropriate level of the operating update
16 and an evaluation of the capital update, as recommended by
17 the Secretary. So the Commission has always made
18 recommendations for a level or a range for the operating
19 update and published it in its March report.

20 This year, we're considering a change there. With
21 the June hospital payment report coming out, we're planning
22 to publish the update recommendations as part of that

1 document. So the important consideration here, which I'm
2 sure you thought about but I want to re-emphasize, is
3 there's no decision to be made at this point.

4 This is, in a way, a background briefing, for
5 information that you'll be hearing again in March or April,
6 at which point you'll be considering the PPS update
7 recommendation.

8 We think and hope that the information you'll be
9 hearing now will be very similar to what you'll be hearing
10 in March, and that what you hear today will be useful as
11 information then. We don't expect the numbers, the market
12 basket numbers and others to change dramatically, but I'll
13 have to emphasize that this is all preliminary information
14 at this stage.

15 Postponement of the update decision until March
16 has a number of advantages. First, we'll have new data
17 available at that point. As you know, data is not currently
18 available on PPS margins. By waiting until March or April,
19 we expect to have data available that will tell us something
20 about the impact of BBA as reflected in PPS and total
21 margins in 1998.

22 Second, we are undertaking a study of real case

1 mix change, using data abstracted, collected by HCFA, where
2 contractors reabstracted medical records and then assigned
3 DRGs to these records. We're using that as a basis of
4 developing a measure of upcoding.

5 This is parallel very much to a series of studies
6 that were done at Rand in the late '80s using the similar
7 files of reabstracted data, but that's gotten rather old by
8 now. Now we're talking about information from 1996 through
9 1998 and perhaps through 1999.

10 Moving on, an overview of what we'll be doing
11 today. First we'll be presenting an application of the
12 MedPAC general update framework to PPS inpatient rates. I'm
13 not going to get into the details of the update framework,
14 since you heard about that from Jack and you heard about it
15 just a few hours ago as applied to the exempt hospital
16 situation. I'll highlight areas where this application
17 differs from that for exempt hospitals, but basically I'll
18 be filling in the pieces.

19 As I indicated, we're talking about a combined
20 payment rate so we'll be framing things as a combined
21 payment rate and I'll be discussing a combined market basket
22 and estimates for that.

1 I'll be going over our preliminary information for
2 net S&TA adjustment, which means our information on science
3 and technological change on one hand and also our
4 information on net productivity standard.

5 I'll be going over the site of care substitution
6 background information and a range of possible values for
7 this year and information on case mix adjustment.

8 I'll re-emphasize, this data is for information
9 and is preliminary and I'm sure will be updated for March
10 and April.

11 Starting with the market basket, I'm presenting
12 here current estimates of market basket rate of increase for
13 fiscal year 2001. What I'm presenting here and using for
14 the purposes of this exercise is data from the HCFA market
15 baskets, operating market basket and capital market basket.

16 I do have to note that operating market basket on
17 the one hand differs slightly from the MedPAC market basket.
18 As you decided in September, we wouldn't be making an
19 adjustment for that difference now or in the future.

20 On the other hand, the capital market basket
21 differs significantly. It may not differ greatly at this
22 time of low and steady interest rates but it may differ more

1 significantly in the future.

2 What we're presenting here is essentially our
3 first cut or an interim version of a combined capital market
4 basket component. We may want to go back and look at that
5 more carefully after the recommendation is prepared. That
6 may be a topic for the workplan for next year, to give it a
7 serious effort.

8 DR. ROWE: May I ask a question about this? Tim,
9 how do you get to 90/10? How is that determined?

10 MR. GREENE: It's based on information on
11 distribution of Medicare payments by capital versus
12 operating. It's generally considered to be representative
13 of the distribution of costs between capital costs and
14 operating costs. I'm simply applying weights reflecting the
15 relative importance of capital costs and operating costs to
16 the hospitals.

17 DR. ROWE: The 10 percent seems a little high to
18 me for capital.

19 MR. GREENE: Operating payments run at about 8
20 percent and they've been fairly steady in the 10 percent
21 range for some time.

22 DR. ROWE: That may be for Medicare. It just

1 seems a little high. My budget is \$2 billion and that would
2 be \$200 million in capital this year. We probably didn't do
3 nearly that much. It just seems a little high for hospital
4 capital. But if that's what the Medicare payment is, I
5 guess that's what we should use.

6 You include debt service in the capital, right?

7 MR. GREENE: Yes. This is capital costs. This is
8 not investment, this is capital interest and depreciation,
9 based on interest and depreciation.

10 So briefly, for the current forecast for the HCFA
11 operating market basket is 2.8 percent for fiscal year 2001.
12 For the HCFA capital market basket it's .6, for a combined
13 market basket of 2.6.

14 DR. ROWE: How does that differ from the 2.8 that
15 we heard from Jack before lunch?

16 MR. GREENE: It's a different framework. It's a
17 different market basket which was similar in many ways, but
18 differs slightly. A different collection of components that
19 are then --

20 DR. ROWE: So the PPS-exempt facilities have a
21 different market basket that you sample.

22 MR. GREENE: Yes.

1 DR. ROWE: Even if they have are a unit, rather
2 than a free-standing facility, a unit of an operating
3 hospital. So you're saying like the psych unit or the rehab
4 unit at a hospital have a different market basket. And the
5 rest of the hospital take -- okay.

6 MR. GREENE: Yes. The other element in the price-
7 related adjustments, apart from the market basket measure of
8 price increase, is an adjustment for forecast error in past
9 years. As we discussed previously, we don't want to reflect
10 past errors in the future payment rates. We're always
11 adjusting with a two year lag, so fiscal year 2001 update
12 reflects errors in the 1999 forecast.

13 In this case, the net effect is to increase the
14 update by .1 percent. So we have a total for price related
15 elements of 2.6 plus .1 for 2.7 percent.

16 Moving on to the science and technology
17 adjustment, here we've determined in our review of
18 scientific and technological change in the acute hospital
19 industry, we found no major change from last year. So we're
20 recommending that we apply the same adjustment for general
21 S&TA that we recommended last year of .5 percent.

22 The major issue, both last year and that you

1 talked about this morning, were Y2K computer costs. At this
2 point, we suggest a zero percent adjustment for that,
3 though. In the paper we mailed out, we suggested a range of
4 zero to .5 percent, if you decided that was something you
5 considered worth an adjustment.

6 Productivity standard was something you discussed
7 in September. There you were discussing a .5 percent
8 factor. We did our regular review of the productivity
9 literature and determined that BLS data, Department of Labor
10 data, on multifactor productivity in the economy, the non-
11 farm economy, indicates a .4 percent increase, both for 1987
12 to '97 and for '96-'97. In other words, a pretty steady
13 rate of increase for a comprehensive measure of productivity
14 growth of about the number that you were recommending for as
15 a productivity standard in September.

16 So the net effect there would be .5 percent
17 preliminary science and technology increase offset by a .5
18 percent productivity standard for a zero percent adjustment
19 for science and technological advance.

20 DR. WILENSKY: Tim, I just want to raise something
21 because it relates to a comment that Spence made earlier
22 about actual Y2K expenditures. While it may look like there

1 is a zero component, actually it's not true because the
2 money that was put in went into the base last year as
3 opposed to being a one-time contribution. So unless it
4 comes out actually, although the Y2K expenditures are
5 presumably time limited, the addition continues unless we
6 take it out.

7 So we can think about it, and again we don't have
8 to come to a --

9 DR. ROWE: What was it, .2?

10 DR. WILENSKY: .5. So it was not small, to have
11 permanently in there.

12 MR. ASHBY: Could I put in a caveat to that,
13 though? You wonder how to treat this, but while we did add
14 the .5 increment last year and it was put into our range for
15 the update, we then, in essence, sort of superseded the
16 range by making a statement that the update in law would be
17 appropriate. The update in law was .7 percent at the time.

18 And it's unclear that you would view that as large
19 enough to encompass that .5 that we had in the range. So
20 one might say that maybe we didn't give it to them last year
21 and maybe we don't need to take it back out.

22 DR. WILENSKY: I wasn't suggesting we take it back

1 out, particularly, as much as saying that it may be more
2 than having just tried to acknowledge last year the amount.
3 So I wasn't really suggesting you take it out.

4 DR. ROWE: What was the range last year?

5 MR. ASHBY: We included .5 for Y2K.

6 DR. ROWE: We came down to a range. We decided on
7 .7 but what was the range?

8 MR. ASHBY: Zero to 1.8, 1.9, something like that.
9 It was a range that extended a ways beyond the .7 that was
10 in law.

11 MR. GREENE: Two things about the base. We
12 recommended a certain value for last year but what went into
13 the base was what was determined by HCFA in setting the PPS
14 rule. No matter what our recommendation was.

15 MR. ASHBY: No, set by Congress.

16 MR. GREENE: I agree. But what was issued as the
17 final rule was what determined the base, not anything we
18 said or thought about. But that points one way.

19 On the other hand, we need to remind ourselves
20 about Y2K costs. We're making a recommendation for fiscal
21 year 2001. We're talking about Y2K costs that may be
22 continuing from October on.

1 DR. WILENSKY: I just wanted to raise the point
2 that even though you may not add it in each time, depending
3 on how you view what happened doesn't mean that it's only
4 had a one-time effect. We can go back to discuss today, or
5 in March or in April when we have later numbers, what if any
6 different number we think.

7 But the fact that you see zero doesn't really
8 suggest zero because of the way it -- whether or not you
9 want to have it suggest all of what we recommended is
10 something else. You have to go back to look at the various
11 ranges for each of the elements we had to try to think about
12 where we actually ended up.

13 DR. ROWE: Is there some way of getting an
14 estimate from some third party, objective third party, of
15 now that we know what did or mostly didn't happen at Y2K
16 what, if any, Y2K relevant expenses there would be starting
17 next October? Or I guess this October.

18 DR. WILENSKY: We can try to ask. I'm not sure
19 there is such a thing. The issue that you raised is
20 probably the trickiest one, which is in terms of expenses
21 that were undergone, how much of these were expenses that
22 would have been undergone and maybe were accelerated by

1 this.

2 DR. ROWE: I have to say in my experience that I
3 think that Y2K was more expensive than we thought it would
4 be but that part of that -- not all of it, but part of it
5 was that we accelerated certain kinds of turnover of
6 equipment and things just because we didn't trust what we
7 had.

8 I don't think that accounted for all of it, but I
9 think it accounted for some of it.

10 DR. WILENSKY: We can try to find out. The staff
11 can look.

12 MS. ROSENBLATT: If we do that, there's another
13 side to that which is that a lot of the experts are saying
14 that the fact that there has been new equipment purchased
15 and better equipment purchased that there should be greater
16 productivity savings, which is to say that maybe the .5
17 percent is too low.

18 DR. ROWE: I think that if in fact buying new
19 equipment actually does increase my productivity, I'd be
20 happy to know that, and probably would buy more of it. I
21 think that's reasonable.

22 MR. SHEA: I just had a process question. Do we

1 have any way of looking back and correcting for any of these
2 categories, as we do for the market basket errors?

3 MR. GREENE: We haven't in the past.

4 MR. JOHNSON: Actually I have several comments
5 about the whole formula, so I don't know if you're done.
6 You go to productivity? I guess I'll wait until he
7 finishes.

8 MR. GREENE: Next I'm turning to the site of care
9 substitution component, which has been a major part of --

10 MR. JOHNSON: Gail, I didn't know if he was done.

11 DR. WILENSKY: I don't want to have a general
12 discussion. I had raised this as a clarification to how to
13 think about the zero. We'll come back and open it up.
14 We'll come back and have a regular discussion.

15 MR. GREENE: As we discussed on many previous
16 occasions, the Commission has made an adjustment for change
17 in site of care the last several years. Average length of
18 stay Medicare inpatients has declined 27 percent from 1991
19 through 1997, the most recent data available. Our most
20 recent cost report analysis found a minus 3.4 percent
21 decrease from '96 to '97, which is new data compared to last
22 year.

1 We believe that a good deal of this decrease has
2 been accompanied by increased care in rehab hospitals, SNFs
3 and other locations for which Medicare is paying for service
4 even while payment for PPS hospitals does not decline
5 proportionately with declines in length of stay.

6 One point we can see here, the second line from
7 the top and the very bottom are Medicare data. So what we
8 see there is substantial drop in length of stay accompanied
9 by a moderate drop in costs per discharge for Medicare
10 cases.

11 Now we supplement that with information on all
12 payers from AHA data, panel survey data. Looking at the
13 next set of lines, we see a decline in costs per adjusted
14 admission, more or less paralleling the Medicare pattern and
15 a decline in total length of stay, length of stay for all
16 patients, which also parallels but is more modest than the
17 Medicare decline.

18 It's useful because though we don't have Medicare
19 data for the '97-'98 period, we can see from the past
20 similar pattern, we can guess more or less what the Medicare
21 data will be showing when it comes in. We'll be seeing
22 continued decline in length of stay and cost.

1 Just for clarification, remember that length of
2 stay decline numbers there, the ones on the bottom, are rate
3 in change. We're not saying an increase in length of stay,
4 and since 1995 just a moderation in decline.

5 I've found in many presentations and discussions
6 that loses people. They look at that and they say oh,
7 length of stay is going up again. No, it's not, it's just
8 not declining as rapidly.

9 We were hoping to have information from the new
10 hospital indicator survey, the new survey we've been
11 sponsoring with American Hospital Association and HCFA. The
12 data is just not available at this time. There's data in-
13 hand but just not considered -- examined closely enough and
14 reliable enough for us to present. So my apologies on that.

15 This is the steps we've gone through to get the
16 site of care substitution adjustment we would consider
17 suggesting you consider it for this year. First we
18 emphasize the whole length of stay decline is not due to
19 site of care substitution. Some is improved performance,
20 increased efficiency in hospitals and so on.

21 So though we estimate a cost reduction associated
22 with the actual length of stay decline, we make an estimate

1 of about 10 percent, which would be attributable to site of
2 care change, site of care substitution. That would be the
3 maximum amount that one might want to adjust payment rates
4 by.

5 DR. ROWE: That's over the whole period of time?

6 MR. GREENE: Yes. That's cumulative.

7 Now we calculated that we've already made
8 adjustments to payment rates that we could describe as site
9 of care adjustments equal to about 6 percent over the
10 period. We'll be getting to that in a moment. That's based
11 on a comparison of what the actual updates have been versus
12 the updates that will be justifiable using the MedPAC
13 framework for price change, S&TA, and so on.

14 That leaves a 4 percent adjustment still to be
15 made, and we would suggest considering a 1 to 2 percent
16 adjustment per year for 2001. So that would be the number
17 that we would consider based on our data for inclusion in
18 the framework.

19 This overhead, which we also include in the
20 chapter and is discussed in detail there, lays out the steps
21 we went through to get that 6 percent adjustment already
22 made. Simply a comparison year by year of the actual

1 updates in law and implemented versus the update that would
2 be suggested by your framework including all factors other
3 than site of care substitution.

4 In 1999 the actual update was 1.1 percent less
5 than would have been suggested by the framework based on the
6 things we consider appropriate, which suggests that, in
7 effect, we made a 1.1 percent reduction in payments that
8 goes towards reducing the payments for site of care
9 substitution. The total for the three years plus the effect
10 of expanded transfer policy is minus 6.2 percent, which
11 compared to the 10 percent to be made gave us that 4 percent
12 still remaining.

13 DR. ROWE: Are these changes made in the base
14 also?

15 DR. NEWHOUSE: Yes.

16 DR. ROWE: So is there a compounding of these
17 effects over time? So that you shouldn't actually just add
18 the 2 percent you did this year and the 1 percent that year
19 and the 1 percent the next year and it adds up?

20 MR. GREENE: This is the cumulative effect each
21 year on the base.

22 DR. ROWE: More than or less than the sum of the

1 individual effects?

2 MR. GREENE: There's a cumulative effect, but it's
3 trivial. Here it's 2 percent in the first year, 1 percent,
4 and so on. If you did them like compound interest, you'd
5 get a number slightly different than 6 percent.

6 DR. ROWE: That's my question.

7 DR. LONG: 4/100ths of a percent.

8 MR. GREENE: Moving on to the next overhead, we've
9 always included an adjustment for case mix index change in
10 the update framework. In particular, an adjustment largely
11 taking account of upcoding in the hospital industry.

12 We've been struck by the data that's finally come
13 in for fiscal year 1998, the most recent data available, on
14 case mix index change. There we have, for the first time, a
15 decline in the case mix index that we expected and that we
16 were anticipating last year based on preliminary data, which
17 is very clear now, of .5 percent.

18 We understand from analysts at HCFA that they
19 anticipate comparable minus .5 percent decline for fiscal
20 year 1999. So there seems to be no basis, given this data
21 and given everything we understand, for an adjustment for
22 upcoding change.

1 DR. ROWE: Would you assume, it follows I guess
2 that you're recommending that there be an adjustment for
3 downcoding?

4 MR. GREENE: That is a question, would you want to
5 make a positive adjustment to the update on the grounds that
6 hospitals are downcoding or billing too little. And that's
7 a possibility. It seems more likely though is what it also
8 suggests is there was so much upcoding in the system already
9 that...

10 DR. ROWE: I'm really have a good time listening
11 to this explanation for why we adjust for upcoding but not
12 for downcoding. Go ahead.

13 MR. GREENE: The other point that I was going to
14 make is we've also included an adjustment for within DRG
15 complexity change, increases in case complexity and
16 costliness not reflected in the DRG distribution and hence,
17 in the case mix index.

18 For the last several years both ProPAC and MedPAC
19 have made zero to very small .2 percent adjustments for
20 that. And we have to admit we really don't know, based on
21 information we have, we don't have any really hard
22 information on within DRG case complexity change at this

1 time. So we'd suggest not making any adjustment in that
2 area.

3 DR. KEMPER: Will you have information before the
4 next meeting on that?

5 MR. GREENE: No. I suppose there could be things
6 done by comparing APR-DRG and DRG adjustment.

7 DR. KEMPER: That's what I was going to suggest
8 because if there's downcoding then doesn't the within DRG
9 mix, isn't it likely to get more complex, more severe? I
10 mean, don't they move in opposite directions?

11 MR. GREENE: Yes, it could. Depends on the nature
12 of the downcoding. If it's DRG coding change it's one
13 thing. If it's diagnosis coding change, preliminary
14 assignment of DRGs, you might see that polluting both the
15 APR-DRGs and the DRGs.

16 DR. ROWE: Is the upcoding age adjusted? I'm not
17 thinking on an annual basis, but like over a 10 or 15 year
18 period?

19 MR. GREENE: No, we're simply comparing average
20 DRG weight, which is the CMI year to year.

21 DR. ROWE: Right, so average CMI for the Medicare
22 population in 1998 versus 1988.

1 MR. GREENE: So in the long term it's going to
2 reflect changes in the demographics of the population, as
3 well.

4 DR. NEWHOUSE: We never assumed that all of the
5 measured change was upcoding. Some of it was true change.
6 So the aging would come in through that mechanism.

7 DR. LAVE: The APR-DRGs may pick up more effect of
8 age because they may have more of the comorbid conditions
9 that stick you into a different severity.

10 DR. ROWE: I was just thinking from 1985, where
11 there was this ridiculous 5.5 percent increase, but there's
12 probably some small number -- I don't know what it is --
13 over time, over a 20-year period with changes in the
14 demographics, that influences this in some way. It's small
15 but it's probably there.

16 What you're saying is the upcoding correction
17 never ate up all the upcoding, so therefore there was
18 something left which was felt to be real?

19 DR. NEWHOUSE: Right. The assumption was this
20 would asymptote out at the true change, because short of
21 outright fraud there was only so much upcoding one could do.

22 DR. ROWE: Hopefully.

1 MR. GREENE: [inaudible].

2 DR. WILENSKY: But they were not regarded as
3 synonymous.

4 DR. ROSS: Jack, I wanted to respond on the aging
5 phenomenon here. I haven't looked at it in the context of
6 case mix index, but in other applications, and through the
7 1990s the last time I looked at this, if you tried to look
8 at the effect of compositional change, it's very, very
9 small.

10 DR. NEWHOUSE: I think it's an inverse "U" by 65
11 to 74, 75 to 84 and 85 up on the case mix. So the aging
12 isn't going to have a simple effect.

13 MR. GREENE: Now realizing this is preliminary and
14 so on, we're just laying out the update framework which you
15 could, if you wanted, fill in. Or we could just leave for
16 information.

17 This overhead, I realized this morning when it was
18 too late, cut out the last two lines which was essentially
19 case mix adjustment component, which you could just add on
20 the grand total.

21 As I think you can see in the mailing material,
22 there is one relevant item at the end that also wasn't cut

1 out that's useful in considering possible ranges. The
2 actual operating update set by BBA and set in law for fiscal
3 year 2001 would be 1.7 percent based on current market
4 basket information. Capital update is not set in law so
5 there's no 2001 number to compare it to.

6 We could either go through it or you can just --

7 DR. WILENSKY: I'll ask people if they -- Spence
8 said he had some comments. But I want to be clear, that
9 this is as much to talk about the framework. It's the
10 framework we've had in the past. We will have what we think
11 are appropriate numbers as we get new data.

12 We're not asking to give a recommendation or a
13 decision now. But if you want an issue to be thought about
14 during the time, this is the time to raise it.

15 MR. JOHNSON: I'll go back to where I was this
16 morning on the S&TA which I think is, overly-generally,
17 understated. I'm not sure I feel better by Gail's
18 explanation or not, and Jack's response, about whether it's
19 in there in a permanent way, whether it's in there or not
20 for Y2K.

21 But also, as you've written in the chapter, you
22 referred to we'll continue to watch the computer

1 expenditures. That's sort of thinking of Y2K in hospitals
2 as your home personal computer. We're talking about
3 physical plant systems. Did the lights come on? Does the
4 water run? Does the emergency electricity come on? We're
5 looking at medical equipment. We're looking at information
6 systems. We're looking at quality systems.

7 And to sort of have this mental image that you
8 look at what hospitals spend on computers and did they spend
9 more than before Y2K, that's the expense, that's too
10 simplistic. So just as you're writing it, I'd stay away
11 from that.

12 A couple of other areas, we talked this morning --
13 in fact, I think Gerry mentioned that he had heard from a
14 lot of hospital people about the impact of prescription
15 costs over the last couple of years as pharmacy costs have
16 really been skyrocketing. I can't believe, in this
17 adjustment, that there wouldn't be some recognition for
18 what's happening in pharmaceuticals.

19 Another area that I think you might look at is new
20 blood technologies. There being a lot of things added in
21 terms of safer blood and so on. Some estimates that I've
22 seen are going to be pushing it up in the next year or so by

1 \$100 to \$150 a pint, in terms of the cost of blood supplies.

2 Where do we stick in new administrative regulatory
3 burden? You've got all of the HIPAA stuff, confidentiality
4 stuff, the administration figures for privacy requirements
5 that they announced recently. I've seen estimates on that
6 that run from a \$43 billion impact for Blue Cross, in terms
7 of implementing it, which I'm sure is on the high end -- no?
8 Well, then that scares me for hospitals, because HCFA has
9 estimated it would only be \$71 million for all the hospitals
10 in the United States, and I think it's going go be a lot
11 more than that.

12 So just sort of looking at my environment, I can
13 come up quickly with four or five things that I think are
14 going to have a major impact in the next year or two that
15 aren't accounted for here. So I'd just throw those out to
16 you as you come back in March or April, and maybe you can do
17 a little research on those.

18 MS. ROSENBLATT: I just want to follow up on what
19 Spence said on a couple of things. First of all, on that
20 regulatory burden and HIPAA, I do think there's probably
21 major impact there.

22 The Blue Cross Blue Shield Association actually

1 used an external consulting firm to do that study. It was
2 the Nolan Company. So there may actually be some data there
3 that the Commission could pick up because there's probably a
4 way to take what was done for the insurance industry and
5 look at the providers.

6 On the Y2K thing, I end up in a different
7 direction than you do, Spence. I mentioned before, I think
8 there probably will be some productivity improvement from
9 the upgraded equipment and other things, upgraded computer
10 systems themselves, the logic has been improved, and things
11 like that.

12 But I also view a lot of the Y2K expense as a one-
13 shot expense, not an ongoing expense. So if you do take
14 Gail's approach of it's kind of in the base, then there
15 should be some stuff coming out of it.

16 But I also agree that it may not be over. I mean
17 the computer experts I know tell me the next date to look at
18 is the leap year date. So maybe by the March meeting we'll
19 know if it's truly over or not.

20 DR. WILENSKY: Again, when I mention that it was
21 in the base, at least to the extent that there was some
22 acknowledgement in the actual update that was used, it was

1 to say it gives you a little additional cushion. You could
2 also argue it even gives you a right to subtract it. But I
3 think it's important to understand that it at least gives
4 you a little bit of a cushion to the extent again you think
5 it was in that spread.

6 DR. LAVE: This is a follow-up on what goes in and
7 what goes out of the base, and it has to do with how we
8 ought to think about the fact that the Congress does not
9 accept our recommendations on where the rate should be
10 sometimes.

11 If we are higher than the Congress, because of say
12 our expectations on the S&TA factor, do we come back the
13 next year and try to put it back in again? Or basically the
14 Congress didn't like that S&TA factor?

15 I'm just thinking here about how we ought to think
16 about these things, whether or not we want to or not, what's
17 going on over time, just for some sort of intellectual, I
18 don't know, purity.

19 The other thing, of course, that we can do is I
20 think we have to take that route if we're going to take
21 something is in and out of the base. Otherwise, we sort of
22 start with where we are and sort of say looking forward,

1 what do we think is going to happen?

2 But I think if we're going to start taking things
3 and talking about some stuff being in the base and we didn't
4 haul it out, then we have to recognize that we wanted to put
5 some stuff in the base and the Congress didn't put it in.
6 So I just think that --

7 DR. NEWHOUSE: Judy, I think implicitly we are
8 treating all the difference between what we said and the
9 Congress did as site of care, or at least our point
10 estimate. The range sort of fuzzes this, as well. So until
11 we run out of the site of care adjustment, we've dodged your
12 question.

13 DR. LAVE: That's fine with me, too. I just want
14 to make sure.

15 DR. WILENSKY: I don't know if we have to make
16 this decision not only not today, but not this cycle. But I
17 think that the Y2K is somewhat different because even in
18 conceptually thinking about it, we make projections about
19 what we think is going to happen in the future. So while it
20 is true that the Congress may not adopt it, it's also very
21 likely that we misguessed what it was that was going to
22 happen in terms of scientific and technological innovation

1 and implementation.

2 So I think there can be a rationale for saying
3 we're not going to go back to get it out of the base. We're
4 not going to try to go see whether we forecasted accurately.
5 We do the best we can.

6 The only reason I think that Y2K struck me is
7 different is that we really have thought about a lot of the
8 Y2K as, if not one-time only, something very different going
9 on, although it was in part replacing normal replacement
10 expenditures for computer and support. Even if it's more
11 than machinery, when you would have done a lot of this
12 replacement you would have done a lot of the support.

13 And to the extent that it reflected much more of a
14 one-time shot, then the fact that it does continue in the
15 base is somewhat different. So I'm not suggesting that we
16 go and try to correct the base or try and correct our
17 projections. I just think that it's a little different here
18 because this was regarded as major expenditure money, at a
19 particular point in time, and it is different from our
20 normal base issues.

21 But again, I don't think we have to make this
22 decision.

1 MR. ASHBY: I'd like to in essence seek guidance
2 on one of the technical issues here. I feel very between
3 and betwixt by the point that Spence has raised. Because on
4 the one hand I think we have to make clear that the S&TA was
5 never designed to capture administrative things, like
6 management time spent dealing with the privacy regs and the
7 like.

8 But on the other hand, that's not to say that
9 those aren't very real costs and one could consider it
10 analogous to the factor for changes in law and regulation
11 that we have in the SGR.

12 So I'm wondering how we should treat this. It
13 does not seem, to me, to be something that we should ignore.
14 But it does not fit in the S&TA. So should we make it fit?
15 Create another one-liner for law and regulation factors? Or
16 what?

17 DR. KEMPER: I think if we go back to the
18 framework discussion, that middle category of technological
19 change and so on needs to be an elastic category where --

20 MR. ASHBY: Where needed?

21 DR. KEMPER: Where there are specific items that
22 vary, both by type of service and over time within a

1 service. So something might come in for a time that's an
2 issue or not. That would be my view. I don't think that we
3 should lock ourselves into rigid categories.

4 MR. ASHBY: I think that's a good point. We would
5 just describe it as exactly what it is and say we're
6 expanding the category to accommodate it.

7 DR. KEMPER: That's different from whether or not
8 a specific adjustment is justified in this particular case.

9 MR. LISK: Just on a historical context from when
10 ProPAC had done this when the AIDS epidemic really started
11 breaking out and hospitals changed how some of their
12 practices were going, in terms of treating all patients,
13 just the increased use of rubber gloves. It wasn't
14 technology but that was something that was put in the S&TA,
15 even though it wasn't technology related.

16 DR. KEMPER: So we'll call that elasticity, too.

17 MR. LISK: So historically, that type of
18 elasticity has been considered.

19 DR. KEMPER: I guess one issue it seems like we do
20 have to talk about is this -- for lack of a better term,
21 downcoding and whether there ought to be a negative
22 adjustment there. I guess, to me, the logic says yes, there

1 should be. But I'd be interested in other people's view.

2 DR. NEWHOUSE: It wouldn't be a negative
3 adjustment. It would be a positive adjustment.

4 DR. KEMPER: I'm sorry, positive -- the reverse of
5 our --

6 DR. NEWHOUSE: My personal preference would be to
7 treat it as -- we haven't been making much in the way of
8 adjustments for upcoding, so maybe this is, in effect,
9 something we just didn't adjust for in the past.

10 MR. ASHBY: We didn't make adjustments for
11 upcoding. Oh yes, we did.

12 DR. NEWHOUSE: Each year?

13 MR. ASHBY: Not lately, but...

14 DR. NEWHOUSE: That's what I mean, not lately. So
15 this is within the range of something that might have been
16 upcoding lately.

17 MR. JOHNSON: So it's a statute of limitations on
18 [inaudible].

19 DR. KEMPER: Then why we didn't make an
20 adjustment? Just because it was so small?

21 DR. NEWHOUSE: As Tim said, the only data we had
22 were from a decade ago, and the thing seemed to be

1 asymptoting out the way one would have thought it would have
2 if there was no upcoding going on.

3 DR. KEMPER: I'm sorry, I misspoke. I mean the
4 case mix index.

5 DR. NEWHOUSE: That's what we're talking about.

6 DR. KEMPER: That graph showed pretty clear
7 evidence over time of the case mix index rising. Or did I
8 misread that?

9 DR. NEWHOUSE: No. A couple of the bumped ups
10 were times when we changed the group. Or the '88 bump was
11 when we took out the age 70. And we've also introduced some
12 high weight DRGs over time. Any time you change the group
13 or in principle you get a bump.

14 DR. LAVE: What happened in '95?

15 DR. NEWHOUSE: I was trying to remember what
16 happened in '95.

17 DR. WILENSKY: The problem, at least in having
18 this conversation with Jack last night, is he's quite
19 convinced in his hospital that it isn't a coding issue. He
20 doesn't know what it is. He's not sure why it's happening
21 and they have experienced a case mix decline. But given the
22 incentives that they have at their hospital, he doesn't

1 believe that it is a downcoding.

2 If we get a sense about what we think it is, we
3 can consider an adjustment. I think the problem is do we
4 have, on the basis of one observation, a sense of what kind
5 of adjustment we would want to make. I think the answer is
6 it's going to be pretty hard to do that. And maybe there's
7 something that's going to come along between now and March,
8 but it would be hard for me to imagine a whole lot that we'd
9 want to say this explains what is a perplexing drop.

10 Maybe there is some estimate but at least, again,
11 the conversation we had is he quite strongly things -- at
12 least in his one institution -- that's not what's going on.
13 Maybe there will be some estimate somebody else makes about
14 how much of the CMI change might be downcoding.

15 DR. LAVE: I think there also is a difference
16 between downcoding and more accurate coding. That's a
17 different thing. And I think if one looks at the data that
18 we're presented on the infectious diseases and pneumonia,
19 ones prior might be that that was a shift towards accurate
20 coding.

21 So there really is a difference between -- any
22 adjustments for more accurate coding I don't think one would

1 want to take into consideration. Sort of explicit
2 downcoding because I'm scared of the big bad Feds would be
3 different.

4 MR. GREENE: We will have some data, we hope, from
5 this data [inaudible] Rand study.

6 DR. WILENSKY: Will that be ready in time for our
7 recommendation?

8 MR. GREENE: Yes.

9 DR. WILENSKY: We will come back to this issue at
10 that point.

11 MR. ASHBY: We were carrying on a side
12 conversation here. Another point of clarification is that
13 the S&TA does include drugs as new technologies. The market
14 basket, of course, accommodates increases in drug prices but
15 they are increases in existing drug prices. But we have
16 indeed included new drugs in the S&TA estimates. We have
17 been all the way along.

18 DR. NEWHOUSE: Wouldn't the market basket
19 accommodate Spence's blood example, as well?

20 MS. RAY: When there's a new technology or new
21 advancement --

22 DR. NEWHOUSE: I understand, but presumably we had

1 a price for blood before.

2 DR. LAVE: Is blood a covered Medicare service?

3 Doesn't Medicare --

4 DR. NEWHOUSE: In the hospital.

5 MR. ASHBY: In the hospital, yes.

6 MR. JOHNSON: [inaudible]

7 DR. WILENSKY: You can provide us, if you want,
8 with some -- my sense is that it is in the indices that
9 we're looking at, from what you're saying.

10 We have two more recommendations we're going to
11 need to revise, but if there are other suggestions you want
12 to make to Tim before we leave this issue, this would be the
13 time to do it.

14 DR. LAVE: I have a question about how we think
15 about prices, and I'm glad Carol is still here, which has to
16 do with sort of thinking about updates for things like home
17 health and SNFs. That is how the market for auxiliary
18 services, how those wage rates get affected in what's
19 happening in wages. Let me try to be more articulate.

20 In the Pittsburgh area, because of the very strong
21 market, there's been a decrease in people who want to work
22 in home health agencies and SNFs and so forth. And so

1 there's been much more of a use of people who come through
2 agencies. The implication of that, at least in Pittsburgh,
3 is that you pay about twice as much for somebody who you
4 hire through an agent than if you hire by yourself.

5 I don't know if this is generic or if this just
6 happens to be a Pittsburgh issue. My sense was that this
7 was an increasing problem in very tight labor markets, what
8 to do about workers who have now much more increased options
9 and much more of a use on agency until you worry about how
10 to change your benefits which is, for reasons, quite
11 complicated.

12 So the question that I have is, in terms of
13 looking at updates, does this shift to -- if this is
14 happening in places other than the Pittsburgh market --
15 would this shift to agencies be picked up in the way we
16 adjust for wages if that is a problem that SNFs and so forth
17 are handling?

18 DR. WILENSKY: In principle, it should be. But
19 since we know, for example in home care, we don't have the
20 right price -- well, we have a questionable wage index that
21 we're using, and SNFs too. In principle, if we had the
22 right wage index, we would have that.

1 MR. PETTENGILL: Be careful to distinguish between
2 the wage proxies that are used in the market basket from
3 what's used in the [inaudible]. The wage index for
4 geographic adjustment is based on including or contract
5 labor. So if they hire from an agency it shows up in the
6 other hand in the update. The wage index proxies are BLS
7 proxies that are employment cost index that are not
8 specific.

9 DR. LAVE: So this would be a problem, whether or
10 not it's a generic issue. As I said, I don't know whether
11 it's a generic problem, some other people who have issues.
12 But if it is a problem with tight labor markets and a shift
13 to agencies, it may be something that we ought to be able to
14 say something about.

15 DR. WILENSKY: Nancy?

16 MS. RAY: I am back with revised recommendations
17 for the Commission to take another look at.

18 The first revised recommendation is with reference
19 to risk adjustment payments for patients with ESRD enrolled
20 in Medicare+Choice. I think this language took into account
21 the Commission's desire for HCFA to risk adjust payments now
22 using all available data that's available. And that this

1 methodology should be developed as soon as possible.

2 The second draft recommendation is a new one, and
3 this one specifically addresses the issue of when ESRD
4 beneficiaries are in Medicare+Choice plans and the plan
5 leaves the area. They cannot enroll in another
6 Medicare+Choice plan. So ESRD beneficiaries who lose
7 Medicare+Choice coverage because their plan leaves the area
8 should be permitted to enroll in another Medicare+Choice
9 plan.

10 The last new recommendation is directing HCFA to
11 collect information on the satisfaction of ESRD
12 beneficiaries, specifically with the goal of collecting
13 satisfaction about the quality and access to care.

14 DR. WILENSKY: Let me make a suggestion on the
15 date. We've been talking about whether we wanted to put a
16 specific date in. We have not had an opportunity to
17 specifically raise that with HCFA. I think we make our
18 intent clear on recommendation one. It's not like they're
19 going to listen particularly anyway.

20 So my suggestion is since we haven't extended them
21 the courtesy of saying is there a reason why there would be
22 a problem with fiscal year 2001, that we leave it without

1 having that specific date. Because I think the way you've
2 phrased it makes our intent quite clear. If people are
3 comfortable with that.

4 Can you put the first one back up? My comment had
5 to do with the first one.

6 I think that developed the sense of urgency that
7 we had in mind, and I'm comfortable without the date, as
8 somebody who had been toying with the notion, because we
9 have not checked.

10 The second one. I think that was also the issue
11 that Bea raised yesterday and I think that clearly states
12 it.

13 DR. LONG: Another thought occurred to me. What
14 if a beneficiary leaves the area and goes to another area
15 where there is a Medicare+Choice plan? Are they permitted
16 to re-enroll there? I move from Columbus, Ohio to Phoenix?

17 DR. WILENSKY: I understand the issue. I think
18 that's just maybe more than we want to get into until we
19 have gotten to the second stage. It is a variation on this,
20 but it is taking it a little farther.

21 My own preference is this one seems a no-brainer.
22 Once you start moving areas and different plans that are

1 likely to be there, I'm a little less comfortable until we
2 get to the stage of our first recommendation.

3 It's a fair question but I think I'd just leave it
4 as it is. I saw people nodding their heads. Are people
5 comfortable with that?

6

7 The third one. The only issue is I think it's not
8 just information on the satisfaction of the ESRD
9 beneficiaries, but with some specified outcome measures.
10 And then otherwise, it's fine. I think you've covered well
11 our discussion.

12 Thank you, Nancy. I was a little concerned
13 because I thought we were clear where we wanted to go, but I
14 wanted people to have a chance to see the wording, since it
15 was a recommendation.

16 We meet again March 16th and 17th, here. This has
17 been a productive day, as was yesterday. We look forward to
18 having additional information presented.

19 MR. SHEA: Can I just say thanks to the staff for
20 what I thought was great work and congratulations on
21 producing so much of it so quickly. High productivity,
22 which maybe should lead to an adjustment downward.

1 MS. ROSENBLATT: Are we going to need to review
2 stuff again? What's the schedule?

3 DR. ROSS: We will be sending some additional
4 materials back to people. I think we need to, at the staff
5 level, reconvene with what we've heard here. We mentioned a
6 lot of moving parts, in terms of chapters. Once we see what
7 we have, we'll figure out what to get to people.

8 MS. ROSENBLATT: My point of view, the less I'm
9 sent the happier I'll be. And if I'm going to be sent
10 anything, the sooner the better.

11 DR. KEMPER: In any case, once you regroup and
12 figure out what we can expect, could you just send us an e-
13 mail, so that we have some idea what's coming when, roughly
14 speaking?

15 DR. ROSS: Yes, that should happen probably
16 Tuesday.

17 DR. WILENSKY: Follow on public comments?

18 MS. LAUERHAAS: Yes, just briefly, in follow up to
19 a discussion you had a minute ago, my name is Teresa
20 Lauerhaas and I'm general counsel and director of government
21 affairs for the American Association of Blood Banks. I'm
22 here today on behalf of a coalition of groups interested in

1 blood related issues, including AABB, America's Blood
2 Centers, the American Red Cross, the American Society for
3 Aphoresis, the American Society of Hematology, and the
4 College of American Pathologists.

5 We had planned to come here today just to put in a
6 word about an issue that we wanted to raise to the
7 committee, and that is the need for Medicare to better
8 address and to ensure fair reimbursement for blood-related
9 products and services.

10 This comes up in light of that blood safety and
11 availability is a clear national public health priority, as
12 recognized by the Department and Congress and the public.
13 As we move forward with new safety measures that are
14 increasingly expensive, it is important that Medicare
15 reimburse fairly for these services and products.

16 We're concerned that there's not an adequate
17 mechanism in place to ensure these payments, and therefore
18 we'd like to have the committee look at this issue. We'd
19 request you to consider addressing it at future meetings and
20 making recommendations about Medicare payments, particularly
21 in the inpatient PPS system.

22 We have concerns about lags in both payments and

1 coding for blood products and services and we, as a
2 coalition of groups, look forward to working with you and
3 would be happy to provide you with additional information so
4 that we can work together to ensure that patients have
5 access to the safest possible and highest quality blood
6 services and products.

7 DR. NEWHOUSE: Thank you. Any other public
8 comment?

9 MS. WILLIAMS: Deborah Williams, AHA.

10 Joe, when I was flogged in my economic classes,
11 what they taught me was the Lispairs is a fixed weight price
12 index that excludes all quality and intensity effects;
13 correct?

14 That's why, as you know, the CPI and the PPI --

15 DR. NEWHOUSE: Depends on what the BLS is doing on
16 a particular index, but go ahead.

17 MS. WILLIAMS: That's why, for example, in the CPI
18 and PPI, they only include one-fifth of new drugs every
19 year, which is why people have the impression, as you know,
20 new drugs are about twice the cost of old drugs. That's why
21 the CPI and PPI are fairly stable at 3 percent because, of
22 course, they sort of depress it to keep out the quality

1 intensity effects.

2 Now as far as blood goes, I've spoken with the
3 HCFA actuaries about it and theoretically the new blood
4 tests, because of the quality intensity, should be out of
5 the index. However, they also said, which you did, that the
6 question is is BLS going to be paying attention when the
7 price of blood shoots up by a third?

8 So with blood it's a little less clear than drugs
9 that most drug costs are probably the new drug costs and
10 intensity are not captured. Blood it's hard to say what's
11 going to happen exactly.

12 My other comment would be on HIPAA and privacy,
13 and I guess my comment there would be, Jack, I'm not sure I
14 agree with you that it's a managerial effect. In fact, what
15 HIPAA and privacy are all about is software and computer
16 changes, enormous software and computer changes. Changes in
17 the electronic transmission, changes in the size and
18 numbering of the provider ID, goodness gracious, change on
19 how you account for and code drugs. In such a way, they're
20 so beyond Y2K on the computer side as to be enormous.

21 Thanks.

22 DR. NEWHOUSE: I agree on your point on drugs, but

1 that, in principle, in the S&TA.

2 MS. SMITH: I'm Kristin Smith with America's Blood
3 Centers. I again wanted to express our support for the
4 comments that Teresa Lauerhaas made from AABB and also to
5 submit, for the record, a letter that we sent to the
6 commissioners of MedPAC, again just stressing the need for
7 perhaps looking into some remedy for blood products and
8 services.

9 DR. NEWHOUSE: Thank you.

10 [Whereupon, at 2:27 p.m., the meeting was
11 adjourned.]

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